

Projected Revenues (2015-2017) City General Fund

MAI

| | FY2014 Approved | FY2015 Projected | Variance (\$) FY14-15 | Variance (%) FY14-15 | FY2016 Projected | Variance (\$) FY15-16 | Variance (%) FY15-16 | FY2017 Projected | Variance (\$) FY16-17 | Variance (%) FY16-17 |
|--------------------------------------|--------------------|---------------------|--------------------------|-------------------------|---------------------|--------------------------|-------------------------|---------------------|--------------------------|-------------------------|
| Taxes: | | | | | | | | | | |
| Property Taxes | \$326,057,507 | \$330,357,507 | \$4,300,000 | 1% | \$330,357,507 | \$0 | 0% | \$330,357,507 | \$0 | 0% |
| Total Taxes | 326,057,507 | 330,357,507 | 4,300,000 | 1% | 330,357,507 | 0 | 0% | 330,357,507 | 0 | 0% |
| State Shared Taxes: | | | | | | | | | | |
| Telephone Tax | 2,142,738 | 2,231,292 | 88,554 | 4% | 2,298,231 | 66,939 | 3% | 2,367,178 | 68,947 | 3% |
| Room Tax | 1,818,362 | 1,820,424 | 2,062 | 0% | 1,875,037 | 54,613 | 3% | 1,931,288 | 56,251 | 3% |
| Meals & Beverage Tax | 4,701,747 | 4,917,700 | 215,953 | 5% | 5,114,408 | 196,708 | 4% | 5,318,984 | 204,576 | 4% |
| | 8,662,847 | 8,969,416 | 306,569 | 4% | 9,287,675 | 318,259 | 4% | 9,617,450 | 329,774 | 4% |
| Distressed Cities Revenue | 6,562,344 | 5,071,751 | (1,490,593) | -23% | 5,071,751 | 0 | 0% | 5,071,751 | 0 | 0% |
| Payment in Lieu of Taxes (PILOT) | 22,845,902 | 26,227,138 | 3,381,236 | 15% | 26,227,138 | 0 | 0% | 26,227,138 | 0 | 0% |
| Motor Vehicle Tax Reimbursement | 1,715,886 | 1,737,588 | 21,702 | 1% | 1,737,588 | 0 | 0% | 1,737,588 | 0 | 0% |
| School Debt Construction | 24,849,401 | 23,420,340 | (1,429,061) | -6% | 24,435,831 | 1,015,491 | 4% | 24,147,396 | (288,435) | -1% |
| Municipal Incentive Aid | 0 | 845,052 | 845,052 | | 845,052 | 0 | 0% | 0 | (845,052) | |
| General Revenue Sharing | 3,465,960 | 3,000,000 | (465,960) | -13% | 3,000,000 | 0 | 0% | 3,000,000 | 0 | 0% |
| | 59,439,493 | 60,301,869 | 862,376 | 1% | 61,317,360 | 1,015,491 | 2% | 60,183,873 | (1,133,487) | -2% |
| PILOT - Colleges, Univ. & Hospitals | 8,272,691 | 8,302,812 | 30,121 | 0% | 8,302,812 | 0 | 0% | 6,464,401 | (1,838,411) | -22% |
| Stabilization Treaty - National Grid | 5,222,222 | 5,222,222 | 0 | 0% | 5,222,222 | 0 | 0% | 5,222,222 | 0 | 0% |
| PILOT - Providence Place Mall | 300,000 | 300,000 | 0 | 0% | 300,000 | 0 | 0% | 300,000 | 0 | 0% |
| PILOT - Providence Housing Authority | | 75,000 | 75,000 | | 75,000 | 0 | 0% | 75,000 | 0 | 0% |
| Port of Providence | | 50,000 | 50,000 | | 50,000 | 0 | 0% | 50,000 | 0 | 0% |
| | 13,794,913 | 13,950,034 | 155,121 | 1% | 13,950,034 | 0 | 0% | 12,111,623 | (1,838,411) | -13% |
| Licenses | | | | | | | | | | |
| Bureau of Licenses | 1,563,457 | 1,578,040 | 14,583 | 1% | 1,578,040 | 0 | 0% | 1,578,040 | 0 | 0% |
| Building Administration | 4,263,044 | 4,116,714 | (146,330) | -3% | 4,734,221 | 617,507 | 15% | 5,444,354 | 710,133 | 15% |
| | 5,826,501 | 5,694,754 | (131,747) | -2% | 6,312,261 | 617,507 | 11% | 7,022,394 | 710,133 | 11% |
| Red Light Cameras | 800,000 | 800,000 | 0 | 0% | 800,000 | 0 | 0% | 800,000 | 0 | 0% |
| Fines & Forfeits | 7,299,996 | 6,399,996 | (900,000) | -12% | 6,399,996 | 0 | 0% | 6,527,996 | 128,000 | 2% |
| Total Fines & Forfeits | 8,099,996 | 7,199,996 | (900,000) | -11% | 7,199,996 | 0 | 0% | 7,327,996 | 128,000 | 2% |

Projected Revenues (2015-2017) City General Fund

| | FY2014 Approved | FY2015 Projected | Variance (\$) FY14-15 | Variance (%) FY14-15 | FY2016 Projected | Variance (\$) FY15-16 | Variance (%) FY15-16 | FY2017 Projected | Variance (\$) FY16-17 | Variance (%) FY16-17 |
|---------------------------------------|--------------------|---------------------|--------------------------|-------------------------|---------------------|--------------------------|-------------------------|---------------------|--------------------------|-------------------------|
| Interest Income: | | | | | | | | | | |
| Interest on Overdue Taxes | 5,500,000 | 5,000,000 | (500,000) | -9% | 5,000,000 | 0 | 0% | 5,000,000 | 0 | 0% |
| Interest on Investments | 25,000 | 0 | (25,000) | -100% | 0 | 0 | 0% | 0 | 0 | 0% |
| Total Interest Income | 5,525,000 | 5,000,000 | (525,000) | -10% | 5,000,000 | 0 | 0% | 5,000,000 | 0 | 0% |
| Rentals | | | | | | | | | | |
| Rental Income | 20,000 | 0 | (20,000) | -100% | 0 | 0 | | 0 | 0 | 0% |
| | 20,000 | 0 | (20,000) | -100% | 0 | 0 | | 0 | 0 | 0% |
| Charges for Services | | | | | | | | | | |
| Fire Department Inspections | 300,000 | 400,000 | 100,000 | 33% | 412,000 | 12,000 | 3% | 424,360 | 12,360 | 3% |
| Fire Department Plan Review | 450,000 | 500,000 | 50,000 | 11% | 515,000 | 15,000 | 3% | 530,450 | 15,450 | 3% |
| Fire Department Rescue Runs | 4,455,000 | 4,400,000 | (55,000) | -1% | 4,400,000 | 0 | 0% | 4,400,000 | 0 | 0% |
| Master Alarm Connection Fee | 675,000 | 675,000 | 0 | 0% | 675,000 | 0 | 0% | 675,000 | 0 | 0% |
| Police - False Alarm Fees | 30,000 | 14,000 | (16,000) | -53% | 14,000 | 0 | 0% | 14,000 | 0 | 0% |
| Sewer Construction & Maint. | 9,200 | 9,200 | 0 | 0% | 9,200 | 0 | 0% | 9,200 | 0 | 0% |
| Sewer Enterprise Fund | 0 | 0 | 0 | | 0 | 0 | | 0 | 0 | 0% |
| | 5,919,200 | 5,998,200 | 79,000 | 1% | 6,025,200 | 27,000 | 0% | 6,053,010 | 27,810 | 0% |
| Departmental Fees | | | | | | | | | | |
| Arts, Culture, Film, & Tourism | 99,050 | 126,000 | 26,950 | 27% | 126,000 | 0 | 0% | 126,000 | 0 | 0% |
| Building Board | 6,000 | 10,000 | 4,000 | 67% | 10,000 | 0 | 0% | 10,000 | 0 | 0% |
| Building Administration | 315,905 | 144,500 | (171,405) | -54% | 150,280 | 5,780 | 4% | 156,291 | 6,011 | 4% |
| City Tax Assessor | 0 | 0 | 0 | | 0 | 0 | | 0 | 0 | |
| City Clerk | 0 | 8,000 | 8,000 | | 8,000 | 0 | 0% | 8,000 | 0 | 0% |
| City Collector | 650,000 | 683,800 | 33,800 | 5% | 683,800 | 0 | 0% | 683,800 | 0 | 0% |
| Housing Court | 25,000 | 25,000 | 0 | 0% | 25,000 | 0 | 0% | 25,000 | 0 | 0% |
| Commissioner of Public Safety | 58,000 | 60,000 | 2,000 | 3% | 60,000 | 0 | 0% | 60,000 | 0 | 0% |
| Communications | 19,300 | 19,400 | 100 | 1% | 19,400 | 0 | 0% | 19,400 | 0 | 0% |
| Data Processing Reimb. - School Dept. | 0 | 0 | 0 | 0% | 0 | 0 | 0% | 0 | 0 | 0% |
| Emergency Mgmt / Homeland Sec. | 150,000 | 150,000 | 0 | 0% | 150,000 | 0 | 0% | 150,000 | 0 | 0% |
| Fire | 30,000 | 24,000 | (6,000) | -20% | 24,000 | 0 | 0% | 24,000 | 0 | 0% |
| Highway | 186,000 | 202,500 | 16,500 | 9% | 202,500 | 0 | 0% | 202,500 | 0 | 0% |
| Human Services | 336,053 | 323,117 | (12,936) | -4% | 323,117 | 0 | 0% | 323,117 | 0 | 0% |
| Law Department | 0 | 120 | 120 | | 120 | 0 | 0% | 120 | 0 | 0% |
| Miscellaneous Revenues | 200,000 | 2,500,000 | 2,300,000 | 1150% | 200,000 | (2,300,000) | -92% | 200,000 | 0 | 0% |
| North Burial Ground | 0 | 235,900 | 235,900 | | 235,900 | 0 | 0% | 235,900 | 0 | 0% |
| Police Department | 230,000 | 300,000 | 70,000 | 30% | 300,000 | 0 | 0% | 300,000 | 0 | 0% |

Projected Revenues (2015-2017) City General Fund

| | FY2014 Approved | FY2015 Projected | Variance (\$) FY14-15 | Variance (%) FY14-15 | FY2016 Projected | Variance (\$) FY15-16 | Variance (%) FY15-16 | FY2017 Projected | Variance (\$) FY16-17 | Variance (%) FY16-17 |
|---|----------------------|----------------------|--------------------------|-------------------------|----------------------|--------------------------|-------------------------|----------------------|--------------------------|-------------------------|
| Departmental Fees (continued): | | | | | | | | | | |
| Probate Court | 169,372 | 157,783 | (11,589) | -7% | 157,783 | 0 | 0% | 157,783 | 0 | 0% |
| Public Property | 128,000 | 128,000 | 0 | 0% | 128,000 | 0 | 0% | 128,000 | 0 | 0% |
| Recorder of Deeds | 2,478,810 | 2,534,528 | 55,718 | 2% | 2,610,564 | 76,036 | 3% | 2,688,881 | 78,317 | 3% |
| Environmental Control | 2,000 | 8,000 | 6,000 | 300% | 8,000 | 0 | 0% | 8,000 | 0 | 0% |
| Traffic Engineering | 2,812,600 | 3,167,750 | 355,150 | 13% | 3,167,750 | 0 | 0% | 3,167,750 | 0 | 0% |
| Treasury | 228 | 240 | 12 | 5% | 240 | 0 | 0% | 240 | 0 | 0% |
| Vital Statistics | 312,896 | 314,100 | 1,204 | 0% | 314,100 | 0 | 0% | 314,100 | 0 | 0% |
| Zoning Board of Review | 56,004 | 56,000 | (4) | 0% | 56,000 | 0 | 0% | 56,000 | 0 | 0% |
| D.P. Reimbursement School Dept | 0 | 0 | 0 | | 0 | 0 | | 0 | 0 | 0% |
| | 8,265,218 | 11,178,738 | 2,913,520 | 35% | 8,960,554 | (2,218,184) | -20% | 9,044,882 | 84,328 | 1% |
| WSB - Pmt for City Services | 889,340 | 889,340 | 0 | 0% | 889,340 | 0 | 0% | 889,340 | 0 | 0% |
| School Dept Reimb Master Lease | 1,009,927 | 0 | (1,009,927) | -100% | 0 | 0 | | 0 | 0 | |
| WSB Medical Reimbursement | 397,500 | 375,000 | (22,500) | -6% | 404,063 | 29,062 | 8% | 435,377 | 31,315 | 8% |
| Reimb - City Retirements (JTPA) | 100,000 | 0 | (100,000) | -100% | 0 | 0 | 0% | 0 | 0 | 0% |
| Reimb. Blue Cross Providers & Part D | 750,000 | 0 | (750,000) | -100% | 0 | 0 | 0% | 0 | 0 | 0% |
| Police - Detail Account | 1,700,000 | 1,700,000 | 0 | 0% | 1,700,000 | 0 | 0% | 1,700,000 | 0 | 0% |
| Planning & Development | 2,198,200 | 2,027,500 | (170,700) | -8% | 2,027,500 | 0 | 0% | 2,027,500 | 0 | 0% |
| | 7,044,967 | 4,991,840 | (2,053,127) | -29% | 5,020,903 | 29,062 | 1% | 5,052,217 | 31,315 | 1% |
| Transfer from Company 10 | 0 | 0 | 0 | 0% | 0 | 0 | 0% | 0 | 0 | 0% |
| Transfer from Fund 856 - Capital Assets | 0 | 4,000,000 | 4,000,000 | 0% | 0 | (4,000,000) | -100% | 0 | 0 | 0% |
| Transfer from North Burial Ground | 600,000 | 350,000 | (250,000) | -42% | 350,000 | 0 | 0% | 350,000 | 0 | 0% |
| Transfer from \$40MM Road Bond Fund | 250,000 | 125,000 | (125,000) | -50% | 62,500 | (62,500) | -50% | 0 | (62,500) | -100% |
| | 850,000 | 4,475,000 | 3,625,000 | 426% | 412,500 | (4,062,500) | -91% | 350,000 | (62,500) | -15% |
| | \$449,505,642 | \$458,117,354 | \$8,611,712 | 2% | \$453,843,990 | (\$4,273,364) | -1% | \$452,120,952 | (\$1,723,038) | 0% |

CITY EXPENDITURES

Projected Expenditures (2015-2017) City General Fund

| | FY2014 Approved | FY2015 Projected | Variance (\$) FY14-15 | Variance (%) FY14-15 | FY2016 Projected | Variance (\$) FY15-16 | Variance (%) FY15-16 | FY2017 Projected | Variance (\$) FY16-17 | Variance (%) FY16-17 |
|----------------------------------|--------------------|---------------------|--------------------------|-------------------------|---------------------|--------------------------|-------------------------|---------------------|--------------------------|-------------------------|
| Mayor's Office | | | | | | | | | | |
| Salaries | \$1,633,073 | \$1,633,068 | (\$5) | 0.0% | \$1,633,068 | \$0 | 0.0% | \$1,633,068 | \$0 | 0.0% |
| Services | 176,400 | 176,400 | 0 | 0.0% | 178,517 | 2,117 | 1.2% | 180,659 | 2,142 | 1.2% |
| Supplies | 10,800 | 10,800 | 0 | 0.0% | 10,930 | 130 | 1.2% | 11,061 | 131 | 1.2% |
| Total - Mayor's Office | \$1,820,273 | \$1,820,268 | (\$5) | 0.0% | \$1,822,514 | \$2,246 | 0.1% | \$1,824,788 | \$2,273 | 0.1% |
| City Sergeant | | | | | | | | | | |
| Salaries | \$42,175 | \$43,440 | \$1,265 | 3.0% | \$43,440 | \$0 | 0.0% | \$43,440 | \$0 | 0.0% |
| Services | 0 | 0 | 0 | | 0 | 0 | | 0 | 0 | |
| Total - City Sergeant | \$42,175 | \$43,440 | \$1,265 | 3.0% | \$43,440 | \$0 | 0.0% | \$43,440 | \$0 | 0.0% |
| Law Department | | | | | | | | | | |
| Salaries | \$1,707,304 | \$1,730,570 | \$23,266 | 1.4% | \$1,730,570 | \$0 | 0.0% | \$1,730,570 | \$0 | 0.0% |
| Services | 1,482,697 | 1,604,320 | 121,623 | 8.2% | 1,623,572 | 19,252 | 1.2% | 1,643,055 | 19,483 | 1.2% |
| Supplies | 43,000 | 43,000 | 0 | 0.0% | 43,516 | 516 | 1.2% | 44,038 | 522 | 1.2% |
| Total - Law Department | \$3,233,001 | \$3,377,890 | \$144,889 | 4.5% | \$3,397,658 | \$19,768 | 0.6% | \$3,417,663 | \$20,005 | 0.6% |
| Finance | | | | | | | | | | |
| Salaries | \$378,437 | \$365,027 | (\$13,410) | -3.5% | \$365,027 | \$0 | 0.0% | \$365,027 | \$0 | 0.0% |
| Services | 31,250 | 36,650 | 5,400 | 17.3% | 37,090 | 440 | 1.2% | 37,535 | 445 | 1.2% |
| Supplies | 1,000 | 1,000 | 0 | 0.0% | 1,012 | 12 | 1.2% | 1,024 | 12 | 1.2% |
| Total - Finance | \$410,687 | \$402,677 | (\$8,010) | -2.0% | \$403,129 | \$452 | 0.1% | \$403,586 | \$457 | 0.1% |
| City Controller | | | | | | | | | | |
| Salaries | \$776,577 | \$733,136 | (\$43,441) | -5.6% | \$733,136 | \$0 | 0.0% | \$733,136 | \$0 | 0.0% |
| Services | 6,000 | 8,200 | 2,200 | 36.7% | 8,298 | 98 | 1.2% | 8,398 | 100 | 1.2% |
| Supplies | 4,500 | 4,200 | (300) | -6.7% | 4,250 | 50 | 1.2% | 4,301 | 51 | 1.2% |
| Total - City Controller | \$787,077 | \$745,536 | (\$41,541) | -5.3% | \$745,685 | \$149 | 0.0% | \$745,835 | \$151 | 0.0% |
| Retirement Office | | | | | | | | | | |
| Salaries | \$221,721 | \$233,149 | \$11,428 | 5.2% | \$233,149 | \$0 | 0.0% | \$233,149 | \$0 | 0.0% |
| Services | 12,930 | 14,103 | 1,173 | 9.1% | 14,272 | 169 | 1.2% | 14,444 | 171 | 1.2% |
| Supplies | 1,000 | 1,155 | 155 | 15.5% | 1,169 | 14 | 1.2% | 1,183 | 14 | 1.2% |
| Total - Retirement Office | \$235,651 | \$248,407 | \$12,756 | 5.4% | \$248,590 | \$183 | 0.1% | \$248,775 | \$185 | 0.1% |

Projected Expenditures (2015-2017) City General Fund

| | FY2014 Approved | FY2015 Projected | Variance (\$) FY14-15 | Variance (%) FY14-15 | FY2016 Projected | Variance (\$) FY15-16 | Variance (%) FY15-16 | FY2017 Projected | Variance (\$) FY16-17 | Variance (%) FY16-17 |
|---|--------------------|---------------------|--------------------------|-------------------------|---------------------|--------------------------|-------------------------|---------------------|--------------------------|-------------------------|
| City Collector | | | | | | | | | | |
| Salaries | \$695,137 | \$732,044 | \$36,907 | 5.3% | \$732,044 | \$0 | 0.0% | \$732,044 | \$0 | 0.0% |
| Services | 980,360 | 999,375 | 19,015 | 1.9% | 1,011,368 | 11,993 | 1.2% | 1,023,504 | 12,136 | 1.2% |
| Supplies | 5,000 | 6,000 | 1,000 | 20.0% | 6,072 | 72 | 1.2% | 6,145 | 73 | 1.2% |
| Total - City Collector | \$1,680,497 | \$1,737,419 | \$56,922 | 3.4% | \$1,749,484 | \$12,065 | 0.7% | \$1,761,693 | \$12,209 | 0.7% |
| City Tax Assessor | | | | | | | | | | |
| Salaries | \$896,486 | \$978,451 | \$81,965 | 9.1% | \$978,451 | \$0 | 0.0% | \$978,451 | \$0 | 0.0% |
| Services | 148,000 | 144,400 | (3,600) | -2.4% | 146,133 | 1,733 | 1.2% | 147,886 | 1,754 | 1.2% |
| Supplies | 5,000 | 5,000 | 0 | 0.0% | 5,060 | 60 | 1.2% | 5,121 | 61 | 1.2% |
| Total - City Tax Assessor | \$1,049,486 | \$1,127,851 | \$78,365 | 7.5% | \$1,129,644 | \$1,793 | 0.2% | \$1,131,458 | \$1,814 | 0.2% |
| Board of Tax Assessment&Review | | | | | | | | | | |
| Salaries | \$13,000 | \$13,000 | \$0 | 0.0% | \$13,000 | \$0 | 0.0% | \$13,000 | \$0 | 0.0% |
| Total - Board of Tax Assessment & Review | \$13,000 | \$13,000 | \$0 | 0.0% | \$13,000 | \$0 | 0.0% | \$13,000 | \$0 | 0.0% |
| Recorder of Deeds | | | | | | | | | | |
| Salaries | \$200,434 | \$211,151 | \$10,717 | 5.3% | \$211,151 | \$0 | 0.0% | \$211,151 | \$0 | 0.0% |
| Services | 113,552 | 115,500 | 1,948 | 1.7% | 116,886 | 1,386 | 1.2% | 118,289 | 1,403 | 1.2% |
| Supplies | 1,000 | 1,000 | 0 | 0.0% | 1,012 | 12 | 1.2% | 1,024 | 12 | 1.2% |
| Total - Recorder of Deeds | \$314,986 | \$327,651 | \$12,665 | 4.0% | \$329,049 | \$1,398 | 0.4% | \$330,464 | \$1,415 | 0.4% |
| Data Processing | | | | | | | | | | |
| Salaries | \$833,832 | \$891,469 | \$57,637 | 6.9% | \$891,469 | \$0 | 0.0% | \$891,469 | \$0 | 0.0% |
| Services | 1,166,760 | 956,335 | (210,425) | -18.0% | 967,811 | 11,476 | 1.2% | 979,425 | 11,614 | 1.2% |
| Supplies | 138,900 | 155,400 | 16,500 | 11.9% | 157,265 | 1,865 | 1.2% | 159,152 | 1,887 | 1.2% |
| Total - Data Processing | \$2,139,492 | \$2,003,204 | (\$136,288) | -6.4% | \$2,016,545 | \$13,341 | 0.7% | \$2,030,046 | \$13,501 | 0.7% |
| Personnel | | | | | | | | | | |
| Salaries | \$1,007,888 | \$1,036,866 | \$28,978 | 2.9% | \$1,036,866 | \$0 | 0.0% | \$1,036,866 | \$0 | 0.0% |
| Services | 85,350 | 118,548 | 33,198 | 38.9% | 119,971 | 1,423 | 1.2% | 121,410 | 1,440 | 1.2% |
| Supplies | 1,504 | 1,500 | (4) | -0.3% | 1,518 | 18 | 1.2% | 1,536 | 18 | 1.2% |
| Total - Personnel | \$1,094,742 | \$1,156,914 | \$62,172 | 5.7% | \$1,158,355 | \$1,441 | 0.1% | \$1,159,812 | \$1,458 | 0.1% |

Projected Expenditures (2015-2017) City General Fund

| | FY2014 Approved | FY2015 Projected | Variance (\$) FY14-15 | Variance (%) FY14-15 | FY2016 Projected | Variance (\$) FY15-16 | Variance (%) FY15-16 | FY2017 Projected | Variance (\$) FY16-17 | Variance (%) FY16-17 |
|---|---------------------|---------------------|--------------------------|-------------------------|---------------------|--------------------------|-------------------------|---------------------|--------------------------|-------------------------|
| Commissioner of Public Safety | | | | | | | | | | |
| Salaries | \$622,436 | \$593,007 | (\$29,429) | -4.7% | \$593,007 | \$0 | 0.0% | \$593,007 | \$0 | 0.0% |
| Services | 713,205 | 544,511 | (168,694) | -23.7% | 551,045 | 6,534 | 1.2% | 557,658 | 6,613 | 1.2% |
| Supplies | 2,400 | 2,500 | 100 | 4.2% | 2,530 | 30 | 1.2% | 2,560 | 30 | 1.2% |
| Total - Commissioner of Public Safety | \$1,338,041 | \$1,140,018 | (\$198,023) | -14.8% | \$1,146,582 | \$6,564 | 0.6% | \$1,153,225 | \$6,643 | 0.6% |
| Police | | | | | | | | | | |
| Salaries | \$35,269,457 | \$36,616,774 | \$1,347,317 | 3.8% | \$36,616,774 | \$0 | 0.0% | \$36,616,774 | \$0 | 0.0% |
| Services | 738,604 | 784,241 | 45,637 | 6.2% | 793,652 | 9,411 | 1.2% | 803,176 | 9,524 | 1.2% |
| Supplies | 1,355,500 | 1,360,500 | 5,000 | 0.4% | 1,376,826 | 16,326 | 1.2% | 1,393,348 | 16,522 | 1.2% |
| Total - Police | \$37,363,561 | \$38,761,515 | \$1,397,954 | 3.7% | \$38,787,252 | \$25,737 | 0.1% | \$38,813,298 | \$26,046 | 0.1% |
| Fire | | | | | | | | | | |
| Salaries | \$37,920,679 | \$38,663,443 | \$742,764 | 2.0% | \$38,663,443 | \$0 | 0.0% | \$38,663,443 | \$0 | 0.0% |
| Services | 377,220 | 466,712 | 89,492 | 23.7% | 472,313 | 5,601 | 1.2% | 477,980 | 5,668 | 1.2% |
| Supplies | 1,165,320 | 1,059,625 | (105,695) | -9.1% | 1,072,341 | 12,716 | 1.2% | 1,085,209 | 12,868 | 1.2% |
| Total - Fire | \$39,463,219 | \$40,189,780 | \$726,561 | 1.8% | \$40,208,096 | \$18,316 | 0.0% | \$40,226,632 | \$18,536 | 0.0% |
| Communications | | | | | | | | | | |
| Salaries | \$4,321,131 | \$4,263,202 | (\$57,929) | -1.3% | \$4,263,202 | \$0 | 0.0% | \$4,263,202 | \$0 | 0.0% |
| Services | 1,477,022 | 1,404,264 | (72,758) | -4.9% | 1,421,115 | 16,851 | 1.2% | 1,438,169 | 17,053 | 1.2% |
| Supplies | 268,900 | 227,000 | (41,900) | -15.6% | 229,724 | 2,724 | 1.2% | 232,481 | 2,757 | 1.2% |
| Total - Communications | \$6,067,053 | \$5,894,466 | (\$172,587) | -2.8% | \$5,914,041 | \$19,575 | 0.3% | \$5,933,851 | \$19,810 | 0.3% |
| Emergency Mgmt / Homeland Sec. | | | | | | | | | | |
| Salaries | \$314,037 | \$320,456 | \$6,419 | 2.0% | \$320,456 | \$0 | 0.0% | \$320,456 | \$0 | 0.0% |
| Services | 117,680 | 133,783 | 16,103 | 13.7% | 135,388 | 1,605 | 1.2% | 137,013 | 1,625 | 1.2% |
| Supplies | 32,500 | 32,500 | 0 | 0.0% | 32,890 | 390 | 1.2% | 33,285 | 395 | 1.2% |
| Capital | 300,000 | 0 | | | | | | | | |
| Total - Emergency Mgmt / Homeland Sec. | \$764,217 | \$486,739 | \$22,522 | 15.7% | \$488,734 | \$1,995 | 2.4% | \$490,754 | \$2,019 | 2.4% |

Projected Expenditures (2015-2017) City General Fund

| | FY2014 Approved | FY2015 Projected | Variance (\$) FY14-15 | Variance (%) FY14-15 | FY2016 Projected | Variance (\$) FY15-16 | Variance (%) FY15-16 | FY2017 Projected | Variance (\$) FY16-17 | Variance (%) FY16-17 |
|---|--------------------|---------------------|--------------------------|-------------------------|---------------------|--------------------------|-------------------------|---------------------|--------------------------|-------------------------|
| Planning & Development | | | | | | | | | | |
| Salaries | \$2,688,167 | \$2,664,559 | (\$23,608) | -0.9% | \$2,664,559 | \$0 | 0.0% | \$2,664,559 | \$0 | 0.0% |
| Services | 1,010,010 | 974,948 | (35,062) | -3.5% | 986,647 | 11,699 | 1.2% | 998,487 | 11,840 | 1.2% |
| Supplies | 15,000 | 15,000 | 0 | 0.0% | 15,180 | 180 | 1.2% | 15,362 | 182 | 1.2% |
| Total - Planning & Development | \$3,713,177 | \$3,654,507 | (\$58,670) | -1.6% | \$3,666,386 | \$11,879 | 0.3% | \$3,678,408 | \$12,022 | 0.3% |
| Traffic Engineering | | | | | | | | | | |
| Salaries | \$466,585 | \$511,653 | \$45,068 | 9.7% | \$511,653 | \$0 | 0.0% | \$511,653 | \$0 | 0.0% |
| Services | 296,200 | 296,200 | 0 | 0.0% | 299,754 | 3,554 | 1.2% | 303,351 | 3,597 | 1.2% |
| Supplies | 33,000 | 43,000 | 10,000 | 30.3% | 43,516 | 516 | 1.2% | 44,038 | 522 | 1.2% |
| Total - Traffic Engineering | \$795,785 | \$850,853 | \$55,068 | 6.9% | \$854,923 | \$4,070 | 0.5% | \$859,043 | \$4,119 | 0.5% |
| Public Works Administration | | | | | | | | | | |
| Salaries | \$425,229 | \$440,828 | \$15,599 | 3.7% | \$440,828 | \$0 | 0.0% | \$440,828 | \$0 | 0.0% |
| Services | 15,500 | 25,600 | 10,100 | 65.2% | 25,907 | 307 | 1.2% | 26,218 | 311 | 1.2% |
| Supplies | 4,500 | 4,500 | 0 | 0.0% | 4,554 | 54 | 1.2% | 4,609 | 55 | 1.2% |
| Total - Public Works Administration | \$445,229 | \$470,928 | \$25,699 | 5.8% | \$471,289 | \$361 | 0.1% | \$471,655 | \$366 | 0.1% |
| Engineering & Sanitation | | | | | | | | | | |
| Salaries | \$367,264 | \$389,454 | \$22,190 | 6.0% | \$389,454 | \$0 | 0.0% | \$389,454 | \$0 | 0.0% |
| Services | 100,000 | 100,000 | 0 | 0.0% | 101,200 | 1,200 | 1.2% | 102,414 | 1,214 | 1.2% |
| Supplies | 600 | 2,200 | 1,600 | 266.7% | 2,226 | 26 | 1.2% | 2,253 | 27 | 1.2% |
| Total - Engineering & Sanitation | \$467,864 | \$491,654 | \$23,790 | 5.1% | \$492,880 | \$1,226 | 0.2% | \$494,122 | \$1,241 | 0.3% |
| Enviromental Control | | | | | | | | | | |
| Salaries | \$393,610 | \$419,393 | \$25,783 | 6.6% | \$419,393 | \$0 | 0.0% | \$419,393 | \$0 | 0.0% |
| Services | 7,971,800 | 8,092,000 | 120,200 | 1.5% | 8,189,104 | 97,104 | 1.2% | 8,287,373 | 98,269 | 1.2% |
| Supplies | 2,000 | 3,000 | 1,000 | 50.0% | 3,036 | 36 | 1.2% | 3,072 | 36 | 1.2% |
| Total - Enviromental Control | \$8,367,410 | \$8,514,393 | \$146,983 | 1.8% | \$8,611,533 | \$97,140 | 1.1% | \$8,709,839 | \$98,306 | 1.1% |

Projected Expenditures (2015-2017) City General Fund

| | FY2014 Approved | FY2015 Projected | Variance (\$) FY14-15 | Variance (%) FY14-15 | FY2016 Projected | Variance (\$) FY15-16 | Variance (%) FY15-16 | FY2017 Projected | Variance (\$) FY16-17 | Variance (%) FY16-17 |
|---|--------------------|---------------------|--------------------------|-------------------------|---------------------|--------------------------|-------------------------|---------------------|--------------------------|-------------------------|
| Highway | | | | | | | | | | |
| Capital | \$100,000 | \$100,000 | \$0 | 0.0% | \$100,000 | \$0 | 0.0% | \$100,000 | \$0 | 0.0% |
| Salaries | 2,176,063 | 2,197,680 | 21,617 | 1.0% | \$2,197,680 | 0 | 0.0% | \$2,197,680 | 0 | 0.0% |
| Services | 16,000 | 12,000 | (4,000) | -25.0% | 12,144 | 144 | 1.2% | 12,290 | 146 | 1.2% |
| Supplies | 137,000 | 142,000 | 5,000 | 3.6% | 143,704 | 1,704 | 1.2% | 145,428 | 1,724 | 1.2% |
| Total - Highway | \$2,429,063 | \$2,451,680 | \$22,617 | 0.9% | \$2,453,528 | \$1,848 | 0.1% | \$2,455,398 | \$1,870 | 0.1% |
| Snow Removal | | | | | | | | | | |
| Salaries | \$600,000 | \$380,000 | (\$220,000) | -36.7% | \$380,000 | \$0 | 0.0% | \$380,000 | \$0 | 0.0% |
| Services | 575,000 | 650,480 | 75,480 | 13.1% | 575,000 | (75,480) | -11.6% | 575,000 | 0 | 0.0% |
| Supplies | 595,000 | 570,000 | (25,000) | -4.2% | 595,000 | 25,000 | 4.4% | 595,000 | 0 | 0.0% |
| Total - Snow Removal | \$1,770,000 | \$1,600,480 | (\$169,520) | -9.6% | \$1,550,000 | (\$50,480) | -3.2% | \$1,550,000 | \$0 | 0.0% |
| Sewer Construction | | | | | | | | | | |
| Salaries | \$396,915 | \$410,028 | \$13,113 | 3.3% | \$410,028 | \$0 | 0.0% | \$410,028 | \$0 | 0.0% |
| Services | 1,500 | 2,500 | 1,000 | 66.7% | 2,530 | 30 | 1.2% | 2,560 | 30 | 1.2% |
| Supplies | 59,700 | 45,700 | (14,000) | -23.5% | 46,248 | 548 | 1.2% | 46,803 | 555 | 1.2% |
| Total - Sewer Construction | \$458,115 | \$458,228 | \$113 | 0.0% | \$458,806 | \$578 | 0.1% | \$459,392 | \$585 | 0.1% |
| Garage R&M Equipment | | | | | | | | | | |
| Salaries | \$393,158 | \$417,161 | \$24,003 | 6.1% | \$417,161 | \$0 | 0.0% | \$417,161 | \$0 | 0.0% |
| Services | 148,000 | 128,000 | (20,000) | -13.5% | 129,536 | 1,536 | 1.2% | 131,090 | 1,554 | 1.2% |
| Supplies | 42,000 | 42,000 | 0 | 0.0% | 42,504 | 504 | 1.2% | 43,014 | 510 | 1.2% |
| Total - Garage R&M Equipment | \$583,158 | \$587,161 | \$4,003 | 0.7% | \$589,201 | \$2,040 | 0.3% | \$591,265 | \$2,064 | 0.4% |
| Parking Administration | | | | | | | | | | |
| Salaries | \$157,214 | \$164,994 | \$7,780 | 4.9% | \$164,994 | \$0 | 0.0% | \$164,994 | \$0 | 0.0% |
| Services | 88,000 | 184,000 | 96,000 | 109.1% | 186,208 | 2,208 | 1.2% | 188,442 | 2,234 | 1.2% |
| Supplies | 0 | 0 | 0 | 0.0% | 0 | 0 | 0.0% | 0 | 0 | 0.0% |
| Total - Parking Administration | \$245,214 | \$348,994 | \$103,780 | 42.3% | \$351,202 | \$2,208 | 0.6% | \$353,436 | \$2,234 | 0.6% |
| Recreation | | | | | | | | | | |
| Services | \$0 | \$0 | \$0 | 0.0% | \$0 | \$0 | 0.0% | \$0 | \$0 | 0.0% |
| Total - Recreation | \$0 | \$0 | \$0 | 0.0% | \$0 | \$0 | 0.0% | \$0 | \$0 | 0.0% |

Projected Expenditures (2015-2017) City General Fund

| | FY2014 Approved | FY2015 Projected | Variance (\$) FY14-15 | Variance (%) FY14-15 | FY2016 Projected | Variance (\$) FY15-16 | Variance (%) FY15-16 | FY2017 Projected | Variance (\$) FY16-17 | Variance (%) FY16-17 |
|---|--------------------|---------------------|--------------------------|-------------------------|---------------------|--------------------------|-------------------------|---------------------|--------------------------|-------------------------|
| Recreation Seasonal | | | | | | | | | | |
| Salaries | \$620,000 | \$650,000 | \$30,000 | 4.8% | \$650,000 | \$0 | 0.0% | \$650,000 | \$0 | 0.0% |
| Services | 36,000 | 36,000 | 0 | 0.0% | 36,000 | 0 | 0.0% | 36,000 | 0 | 0.0% |
| Recreation Seasonal TOTAL: | \$656,000 | \$686,000 | \$30,000 | 4.6% | \$686,000 | \$0 | 0.0% | \$686,000 | \$0 | 0.0% |
| Neighborhood Park Services | | | | | | | | | | |
| Salaries | \$2,954,124 | \$3,083,772 | \$129,648 | 4.4% | \$3,083,772 | \$0 | 0.0% | \$3,083,772 | \$0 | 0.0% |
| Services | 338,900 | 328,450 | (10,450) | -3.1% | 332,391 | 3,941 | 1.2% | 336,380 | 3,989 | 1.2% |
| Supplies | 179,600 | 185,500 | 5,900 | 3.3% | 187,726 | 2,226 | 1.2% | 189,979 | 2,253 | 1.2% |
| Total - Neighborhood Park Services | \$3,472,624 | \$3,597,722 | \$125,098 | 3.6% | \$3,603,889 | \$6,167 | 0.2% | \$3,610,131 | \$6,241 | 0.2% |
| Forestry Services | | | | | | | | | | |
| Salaries | \$617,231 | \$630,629 | \$13,398 | 2.2% | \$630,629 | \$0 | 0.0% | \$630,629 | \$0 | 0.0% |
| Services | 51,104 | 51,106 | 2 | 0.0% | 51,719 | 613 | 1.2% | 52,340 | 621 | 1.2% |
| Supplies | 6,500 | 7,000 | 500 | 7.7% | 7,084 | 84 | 1.2% | 7,169 | 85 | 1.2% |
| Total - Forestry Services | \$674,835 | \$688,735 | \$13,900 | 2.1% | \$689,432 | \$697 | 0.1% | \$690,138 | \$706 | 0.1% |
| Zoological Services | | | | | | | | | | |
| Salaries | \$1,426,630 | \$1,483,345 | \$56,715 | 4.0% | \$1,483,345 | \$0 | 0.0% | \$1,483,345 | \$0 | 0.0% |
| Services | 471,114 | 171,120 | (299,994) | -63.7% | 171,120 | 0 | 0.0% | 171,120 | 0 | 0.0% |
| Total - Zoological Services | \$1,897,744 | \$1,654,465 | (\$243,279) | -12.8% | \$1,654,465 | \$0 | 0.0% | \$1,654,465 | \$0 | 0.0% |
| Greenhouse | | | | | | | | | | |
| Salaries | \$291,599 | \$302,580 | \$10,981 | 3.8% | \$302,580 | \$0 | 0.0% | \$302,580 | \$0 | 0.0% |
| Services | 0 | 0 | 0 | | 0 | 0 | | 0 | 0 | |
| Supplies | 0 | 0 | 0 | | 0 | 0 | | 0 | 0 | |
| Total - Greenhouse | \$291,599 | \$302,580 | \$10,981 | 3.8% | \$302,580 | \$0 | 0.0% | \$302,580 | \$0 | 0.0% |
| Roger Williams Park Services | | | | | | | | | | |
| Salaries | \$1,147,292 | \$831,446 | (\$315,846) | -27.5% | \$831,446 | \$0 | 0.0% | \$831,446 | \$0 | 0.0% |
| Services | 18,560 | 17,500 | (1,060) | -5.7% | 17,710 | 210 | 1.2% | 17,923 | 213 | 1.2% |
| Supplies | 1,020 | 3,500 | 2,480 | | 3,581 | 80 | | 3,623 | 43 | |
| Total - Roger Williams Park Services | \$1,166,872 | \$852,446 | (\$314,426) | -26.9% | \$852,737 | \$291 | 0.0% | \$852,992 | \$255 | 0.0% |

Projected Expenditures (2015-2017) City General Fund

| | FY2014 Approved | FY2015 Projected | Variance (\$) FY14-15 | Variance (%) FY14-15 | FY2016 Projected | Variance (\$) FY15-16 | Variance (%) FY15-16 | FY2017 Projected | Variance (\$) FY16-17 | Variance (%) FY16-17 |
|---|--------------------|---------------------|--------------------------|-------------------------|---------------------|--------------------------|-------------------------|---------------------|--------------------------|-------------------------|
| Superintendent of Parks | | | | | | | | | | |
| Salaries | \$582,836 | \$586,969 | \$4,133 | 0.7% | \$586,969 | \$0 | 0.0% | \$586,969 | \$0 | 0.0% |
| Services | 71,910 | 76,910 | 5,000 | 7.0% | 77,833 | 923 | 1.2% | 78,767 | 934 | 1.2% |
| Supplies | 20,200 | 20,200 | 0 | 0.0% | 20,442 | 242 | 1.2% | 20,688 | 245 | 1.2% |
| Total - Superintendent of Parks | \$674,946 | \$684,079 | \$9,133 | 1.4% | \$685,244 | \$1,165 | 0.2% | \$686,424 | \$1,179 | 0.2% |
| North Burial Ground | | | | | | | | | | |
| Salaries | \$420,368 | \$411,136 | (\$9,232) | -2.2% | \$411,136 | \$0 | 0.0% | \$411,136 | \$0 | 0.0% |
| Services | 0 | 0 | 0 | | 0 | 0 | | 0 | 0 | |
| Supplies | 0 | 0 | 0 | | 0 | 0 | | 0 | 0 | |
| Total - North Burial Ground | \$420,368 | \$411,136 | (\$9,232) | -2.2% | \$411,136 | \$0 | 0.0% | \$411,136 | \$0 | 0.0% |
| Building Administration | | | | | | | | | | |
| Salaries | \$541,373 | \$558,479 | \$17,106 | 3.2% | \$558,479 | \$0 | 0.0% | \$558,479 | \$0 | 0.0% |
| Services | 501,404 | 523,800 | 22,396 | 4.5% | 530,086 | 6,286 | 1.2% | 536,447 | 6,361 | 1.2% |
| Supplies | 24,496 | 6,200 | (18,296) | -74.7% | 6,274 | 74 | 1.2% | 6,350 | 75 | 1.2% |
| Total - Building Administration | \$1,067,273 | \$1,088,479 | \$21,206 | 2.0% | \$1,094,839 | \$6,360 | 0.6% | \$1,101,275 | \$6,436 | 0.6% |
| Structures & Zoning | | | | | | | | | | |
| Salaries | \$962,664 | \$1,111,618 | \$148,954 | 15.5% | \$1,111,618 | \$0 | 0.0% | \$1,111,618 | \$0 | 0.0% |
| Services | 400 | 0 | (400) | -100.0% | 0 | 0 | 0.0% | 0 | 0 | 0.0% |
| Total - Structures & Zoning | \$963,064 | \$1,111,618 | \$148,554 | 15.4% | \$1,111,618 | \$0 | 0.0% | \$1,111,618 | \$0 | 0.0% |
| Plumbing Drainage & Gas Piping | | | | | | | | | | |
| Salaries | \$114,065 | \$223,209 | \$109,144 | 95.7% | \$223,209 | \$0 | 0.0% | \$223,209 | \$0 | 0.0% |
| Services | 0 | 0 | 0 | | 0 | 0 | | 0 | 0 | |
| Total - Plumbing Drainage & Gas Piping | \$114,065 | \$223,209 | \$109,144 | 95.7% | \$223,209 | \$0 | 0.0% | \$223,209 | \$0 | 0.0% |
| Electrical Installaiton | | | | | | | | | | |
| Salaries | \$158,762 | \$205,741 | \$46,979 | 29.6% | \$205,741 | \$0 | 0.0% | \$205,741 | \$0 | 0.0% |
| Services | 0 | 0 | 0 | 0.0% | 0 | 0 | #DIV/0! | 0 | 0 | 0.0% |
| Total - Electrical Installaiton | \$158,762 | \$205,741 | \$46,979 | 29.6% | \$205,741 | \$0 | 0.0% | \$205,741 | \$0 | 0.0% |

Projected Expenditures (2015-2017) City General Fund

| | FY2014 Approved | FY2015 Projected | Variance (\$) FY14-15 | Variance (%) FY14-15 | FY2016 Projected | Variance (\$) FY15-16 | Variance (%) FY15-16 | FY2017 Projected | Variance (\$) FY16-17 | Variance (%) FY16-17 |
|---|--------------------|---------------------|--------------------------|-------------------------|---------------------|--------------------------|-------------------------|---------------------|--------------------------|-------------------------|
| Mechanical Equip&Installation | | | | | | | | | | |
| Salaries | \$201,285 | \$0 | (\$201,285) | -100.0% | \$0 | \$0 | #DIV/0! | \$0 | \$0 | 0.0% |
| Mechanical Equip&Installation TOTAL: | \$201,285 | \$0 | (\$201,285) | -100.0% | \$0 | \$0 | #DIV/0! | \$0 | \$0 | 0.0% |
| Zoning Board of Review | | | | | | | | | | |
| Salaries | \$15,500 | \$15,500 | \$0 | 0.0% | \$15,500 | \$0 | 0.0% | \$15,500 | \$0 | 0.0% |
| Total - Zoning Board of Review | \$15,500 | \$15,500 | \$0 | 0.0% | \$15,500 | \$0 | 0.0% | \$15,500 | \$0 | 0.0% |
| Building Board | | | | | | | | | | |
| Salaries | \$13,000 | \$13,000 | \$0 | 0.0% | \$13,000 | \$0 | 0.0% | \$13,000 | \$0 | 0.0% |
| Total - Building Board | \$13,000 | \$13,000 | \$0 | 0.0% | \$13,000 | \$0 | 0.0% | \$13,000 | \$0 | 0.0% |
| Bldg Inspect Code Enforcement | | | | | | | | | | |
| Salaries | \$173,465 | \$0 | (\$173,465) | -100.0% | \$0 | \$0 | | \$0 | \$0 | |
| Total - Bldg Inspect Code Enforcement | \$173,465 | \$0 | (\$173,465) | -100.0% | \$0 | \$0 | | \$0 | \$0 | |
| Bldg Inspection Prosecution | | | | | | | | | | |
| Salaries | \$105,184 | \$125,144 | \$19,960 | 19.0% | \$125,144 | \$0 | 0.0% | \$125,144 | \$0 | 0.0% |
| Services | 0 | 0 | 0 | | 0 | 0 | | 0 | 0 | |
| Total - Bldg Inspection Prosecution | \$105,184 | \$125,144 | \$19,960 | 19.0% | \$125,144 | \$0 | 0.0% | \$125,144 | \$0 | 0.0% |
| Public Property | | | | | | | | | | |
| Capital | | | | | | | | | | |
| Salaries | \$1,503,153 | \$1,615,184 | \$112,031 | 7.5% | \$1,615,184 | \$0 | 0.0% | \$1,615,184 | \$0 | 0.0% |
| Services | 1,686,950 | 1,672,850 | (14,100) | -0.8% | 1,692,924 | 20,074 | 1.2% | 1,713,239 | 20,315 | 1.2% |
| Supplies | 2,149,550 | 2,149,550 | 0 | 0.0% | 2,175,345 | 25,795 | 1.2% | 2,201,449 | 26,104 | 1.2% |
| Total - Public Property | \$5,339,653 | \$5,437,584 | \$97,931 | 1.8% | \$5,483,453 | \$45,869 | 0.8% | \$5,529,872 | \$46,419 | 0.8% |
| Purchasing | | | | | | | | | | |
| Services | \$0 | \$0 | \$0 | | \$0 | \$0 | | \$0 | \$0 | |
| Total - Purchasing | \$0 | \$0 | \$0 | | \$0 | \$0 | | \$0 | \$0 | |

Projected Expenditures (2015-2017) City General Fund

| | FY2014 Approved | FY2015 Projected | Variance (\$) FY14-15 | Variance (%) FY14-15 | FY2016 Projected | Variance (\$) FY15-16 | Variance (%) FY15-16 | FY2017 Projected | Variance (\$) FY16-17 | Variance (%) FY16-17 |
|---|--------------------|---------------------|--------------------------|-------------------------|---------------------|--------------------------|-------------------------|---------------------|--------------------------|-------------------------|
| Municipal Court | | | | | | | | | | |
| Salaries | \$534,543 | \$559,048 | \$24,505 | 4.6% | \$559,048 | \$0 | 0.0% | \$559,048 | \$0 | 0.0% |
| Services | 1,102,876 | 902,880 | (199,996) | -18.1% | 913,715 | 10,835 | 1.2% | 924,679 | 10,965 | 1.2% |
| Supplies | 1,115 | 5,000 | 3,885 | 348.4% | 5,060 | 60 | 1.2% | 5,121 | 61 | 1.2% |
| Total - Municipal Court | \$1,638,534 | \$1,466,928 | (\$171,606) | -10.5% | \$1,477,823 | \$10,895 | 0.7% | \$1,488,848 | \$11,025 | 0.7% |
| Probate Court | | | | | | | | | | |
| Salaries | \$240,574 | \$256,437 | \$15,863 | 6.6% | \$256,437 | \$0 | 0.0% | \$256,437 | \$0 | 0.0% |
| Services | 27,906 | 28,352 | 446 | 1.6% | 28,692 | 340 | 1.2% | 29,037 | 344 | 1.2% |
| Supplies | 600 | 600 | 0 | 0.0% | 607 | 7 | 1.2% | 614 | 7 | 1.2% |
| Total - Probate Court | \$269,080 | \$285,389 | \$16,309 | 6.1% | \$285,736 | \$347 | 0.1% | \$286,088 | \$352 | 0.1% |
| Housing Court | | | | | | | | | | |
| Salaries | \$265,947 | \$277,863 | \$11,916 | 4.5% | \$277,863 | \$0 | 0.0% | \$277,863 | \$0 | 0.0% |
| Services | 3,200 | 3,824 | 624 | 19.5% | 3,870 | 46 | 1.2% | 3,916 | 46 | 1.2% |
| Supplies | 350 | 348 | (2) | -0.6% | 352 | 4 | 1.2% | 356 | 4 | 1.2% |
| Total - Housing Court | \$269,497 | \$282,035 | \$12,538 | 4.7% | \$282,085 | \$50 | 0.0% | \$282,136 | \$51 | 0.0% |
| Housing Authority | | | | | | | | | | |
| Salaries | 8,000 | 8,000 | | | 8,000 | | | 8,000 | | |
| Services | \$1,200 | \$1,200 | \$0 | | \$1,200 | \$0 | | \$1,200 | \$0 | |
| Total - Housing Authority | \$9,200 | \$9,200 | \$0 | 0.0% | \$9,200 | \$0 | 0.0% | \$9,200 | \$0 | 0.0% |
| PERA | | | | | | | | | | |
| Salaries | \$43,171 | \$44,436 | \$1,265 | 2.9% | \$44,436 | \$0 | 0.0% | \$44,436 | \$0 | 0.0% |
| Services | 10,132 | 39,500 | 29,368 | 289.9% | 39,974 | 474 | 1.2% | 40,454 | 480 | 1.2% |
| Supplies | 2,500 | 5,000 | 2,500 | 100.0% | 5,060 | 60 | 1.2% | 5,121 | 61 | 1.2% |
| Total - PERA | \$55,803 | \$88,936 | \$33,133 | 59.4% | \$89,470 | \$534 | 0.6% | \$90,010 | \$540 | 0.6% |
| League of Cities & Towns | | | | | | | | | | |
| Services | \$12,000 | \$12,000 | \$0 | 0.0% | \$12,000 | \$0 | 0.0% | \$12,000 | \$0 | 0.0% |
| Total - League of Cities & Towns | \$12,000 | \$12,000 | \$0 | 0.0% | \$12,000 | \$0 | 0.0% | \$12,000 | \$0 | 0.0% |

Projected Expenditures (2015-2017) City General Fund

| | FY2014 Approved | FY2015 Projected | Variance (\$) FY14-15 | Variance (%) FY14-15 | FY2016 Projected | Variance (\$) FY15-16 | Variance (%) FY15-16 | FY2017 Projected | Variance (\$) FY16-17 | Variance (%) FY16-17 |
|---|--------------------|---------------------|--------------------------|-------------------------|---------------------|--------------------------|-------------------------|---------------------|--------------------------|-------------------------|
| Human Relations | | | | | | | | | | |
| Salaries | \$41,597 | \$42,840 | \$1,243 | 3.0% | \$42,840 | \$0 | 0.0% | \$42,840 | \$0 | 0.0% |
| Services | 8,300 | 7,975 | (325) | -3.9% | 8,071 | 96 | 1.2% | 8,168 | 97 | 1.2% |
| Supplies | 2,250 | 2,249 | (1) | 0.0% | 2,276 | 27 | 1.2% | 2,303 | 27 | 1.2% |
| Total - Human Relations | \$52,147 | \$53,064 | \$917 | 1.8% | \$53,187 | \$123 | 0.2% | \$53,311 | \$124 | 0.2% |
| Arts, Culture, Film, & Tourism | | | | | | | | | | |
| Salaries | \$280,514 | \$283,608 | \$3,094 | 1.1% | \$283,608 | \$0 | 0.0% | \$283,608 | \$0 | 0.0% |
| Services | 219,400 | 208,438 | (10,962) | -5.0% | 210,939 | 2,501 | 1.2% | 213,471 | 2,531 | 1.2% |
| Supplies | 1,100 | 1,045 | (55) | -5.0% | 1,058 | 13 | 1.2% | 1,070 | 13 | 1.2% |
| Total - Arts, Culture, Film, & Tourism | \$501,014 | \$493,091 | (\$7,923) | -1.6% | \$495,605 | \$2,514 | 0.5% | \$498,149 | \$2,544 | 0.5% |
| Human Services | | | | | | | | | | |
| Salaries | \$359,525 | \$369,768 | \$10,243 | 2.8% | \$369,768 | \$0 | 0.0% | \$369,768 | \$0 | 0.0% |
| Services | 19,220 | 19,220 | 0 | 0.0% | 19,451 | 231 | 1.2% | 19,684 | 233 | 1.2% |
| Supplies | 1,700 | 1,700 | 0 | 0.0% | 1,720 | 20 | 1.2% | 1,741 | 21 | 1.2% |
| Total - Human Services | \$380,445 | \$390,688 | \$10,243 | 2.7% | \$390,939 | \$251 | 0.1% | \$391,193 | \$254 | 0.1% |
| Vital Statistics | | | | | | | | | | |
| Salaries | \$171,404 | \$180,956 | \$9,552 | 5.6% | \$180,956 | \$0 | 0.0% | \$180,956 | \$0 | 0.0% |
| Services | 14,543 | 7,300 | (7,243) | -49.8% | 7,388 | 88 | 1.2% | 7,476 | 89 | 1.2% |
| Supplies | 1,000 | 1,000 | 0 | 0.0% | 1,012 | 12 | 1.2% | 1,024 | 12 | 1.2% |
| Total - Vital Statistics | \$186,947 | \$189,256 | \$2,309 | 1.2% | \$189,356 | \$100 | 0.1% | \$189,456 | \$101 | 0.1% |
| Board of Canvassers | | | | | | | | | | |
| Salaries | \$300,863 | \$700,259 | \$399,396 | 132.8% | \$700,259 | \$0 | 0.0% | \$700,259 | \$0 | 0.0% |
| Services | 57,300 | 152,300 | 95,000 | 165.8% | 154,128 | 1,828 | 1.2% | 155,977 | 1,850 | 1.2% |
| Supplies | 6,000 | 8,000 | 2,000 | 33.3% | 8,096 | 96 | 1.2% | 8,193 | 97 | 1.2% |
| Total - Board of Canvassers | \$364,163 | \$860,559 | \$496,396 | 136.3% | \$862,483 | \$1,924 | 0.2% | \$864,429 | \$1,947 | 0.2% |
| Bureau of Licenses | | | | | | | | | | |
| Salaries | \$392,467 | \$407,611 | \$15,144 | 3.9% | \$407,611 | \$0 | 0.0% | \$407,611 | \$0 | 0.0% |
| Services | 86,920 | 89,900 | 2,980 | 3.4% | 90,979 | 1,079 | 1.2% | 92,071 | 1,092 | 1.2% |
| Supplies | 2,200 | 2,500 | 300 | 13.6% | 2,530 | 30 | 1.2% | 2,560 | 30 | 1.2% |
| Total - Bureau of Licenses | \$481,587 | \$500,011 | \$18,424 | 3.8% | \$501,120 | \$1,109 | 0.2% | \$502,242 | \$1,122 | 0.2% |

Projected Expenditures (2015-2017) City General Fund

| | FY2014 Approved | FY2015 Projected | Variance (\$) FY14-15 | Variance (%) FY14-15 | FY2016 Projected | Variance (\$) FY15-16 | Variance (%) FY15-16 | FY2017 Projected | Variance (\$) FY16-17 | Variance (%) FY16-17 |
|---|--------------------|---------------------|--------------------------|-------------------------|---------------------|--------------------------|-------------------------|---------------------|--------------------------|-------------------------|
| City Council | | | | | | | | | | |
| Salaries | \$287,730 | \$287,736 | \$6 | 0.0% | \$287,736 | \$0 | 0.0% | \$287,730 | (\$6) | 0.0% |
| Services | 496,482 | 496,484 | 2 | 0.0% | 502,442 | 5,958 | 1.2% | 508,471 | 6,029 | 1.2% |
| Supplies | 7,000 | 7,000 | 0 | 0.0% | 7,084 | 84 | 1.2% | 7,169 | 85 | 1.2% |
| Total - City Council | \$791,212 | \$791,220 | \$8 | 0.0% | \$797,262 | \$6,042 | 0.8% | \$803,370 | \$6,108 | 0.8% |
| City Clerk | | | | | | | | | | |
| Salaries | \$500,646 | \$507,178 | \$6,532 | 1.3% | \$507,178 | \$0 | 0.0% | \$507,178 | \$0 | 0.0% |
| Services | 17,932 | 26,872 | 8,940 | 49.9% | 27,194 | 322 | 1.2% | 27,521 | 326 | 1.2% |
| Supplies | 33 | 36 | 3 | 9.1% | 36 | 0 | 1.2% | 37 | 0 | 1.2% |
| Total - City Clerk | \$518,611 | \$534,086 | \$15,475 | 3.0% | \$534,409 | \$323 | 0.1% | \$534,736 | \$327 | 0.1% |
| Treasury | | | | | | | | | | |
| Salaries | \$274,083 | \$283,625 | \$9,542 | 3.5% | \$283,625 | \$0 | 0.0% | \$283,625 | \$0 | 0.0% |
| Services | 53,221 | 53,220 | (1) | 0.0% | 53,859 | 639 | 1.2% | 54,505 | 646 | 1.2% |
| Supplies | 2,200 | 2,200 | 0 | 0.0% | 2,226 | 26 | 1.2% | 2,253 | 27 | 1.2% |
| Total - Treasury | \$329,504 | \$339,045 | \$9,541 | 2.9% | \$339,710 | \$665 | 0.2% | \$340,383 | \$673 | 0.2% |
| City Council Administration | | | | | | | | | | |
| Salaries | \$537,642 | \$604,252 | \$66,610 | 12.4% | \$604,252 | \$0 | 0.0% | \$604,252 | \$0 | 0.0% |
| Services | 23,362 | 28,356 | 4,994 | 21.4% | 28,696 | 340 | 1.2% | 29,041 | 344 | 1.2% |
| Supplies | 20,250 | 20,525 | 275 | 1.4% | 20,771 | 246 | 1.2% | 21,021 | 249 | 1.2% |
| Total - City Council Administration | \$581,254 | \$653,133 | \$71,879 | 12.4% | \$653,720 | \$587 | 0.1% | \$654,313 | \$594 | 0.1% |
| Office of the Internal Auditor | | | | | | | | | | |
| Salaries | \$194,409 | \$196,595 | \$2,186 | 1.1% | \$196,595 | \$0 | 0.0% | \$196,595 | \$0 | 0.0% |
| Services | 55,004 | 55,000 | (4) | 0.0% | 55,660 | 660 | 1.2% | 56,328 | 668 | 1.2% |
| Supplies | 1,254 | 1,256 | 2 | 0.2% | 1,271 | 15 | 1.2% | 1,286 | 15 | 1.2% |
| Total - Office of the Internal Auditor | \$250,667 | \$252,851 | \$2,184 | 0.9% | \$253,526 | \$675 | 0.3% | \$254,209 | \$683 | 0.3% |
| Archives | | | | | | | | | | |
| Salaries | \$150,399 | \$153,408 | \$3,009 | 2.0% | \$153,408 | \$0 | 0.0% | \$153,408 | \$0 | 0.0% |
| Services | 16,352 | 23,432 | 7,080 | 43.3% | 23,713 | 281 | 1.2% | 23,998 | 285 | 1.2% |
| Supplies | 4,097 | 9,140 | 5,043 | 123.1% | 9,250 | 110 | 1.2% | 9,361 | 111 | 1.2% |
| Archives TOTAL: | \$170,848 | \$185,980 | \$15,132 | 8.9% | \$186,371 | \$391 | 0.2% | \$186,766 | \$396 | 0.2% |

Projected Expenditures (2015-2017) City General Fund

| | FY2014 Approved | FY2015 Projected | Variance (\$) FY14-15 | Variance (%) FY14-15 | FY2016 Projected | Variance (\$) FY15-16 | Variance (%) FY15-16 | FY2017 Projected | Variance (\$) FY16-17 | Variance (%) FY16-17 |
|--|----------------------|----------------------|--------------------------|-------------------------|----------------------|--------------------------|-------------------------|----------------------|--------------------------|-------------------------|
| Total - Departmental Expenditures | \$141,360,925 | \$143,390,563 | \$2,329,638 | 1.6% | \$143,673,534 | \$282,971 | 0.2% | \$144,010,942 | \$337,408 | 0.2% |
| Non Departmental-General Fund | | | | | | | | | | |
| Reserve of Anticipated Tax Abatements | \$0 | \$0 | \$0 | 0.0% | \$0 | \$0 | | \$0 | \$0 | |
| Transfer to General | 0 | 0 | 0 | | 0 | 0 | | 0 | 0 | |
| Total - Non Departmental-General Fund | \$0 | \$0 | \$0 | 0.0% | \$0 | \$0 | | \$0 | \$0 | |
| Heat Power & Light | | | | | | | | | | |
| Total - Heat Power & Light | \$6,200,000 | \$7,000,000 | \$800,000 | 12.9% | \$7,578,576 | \$578,576 | 8.3% | \$8,007,209 | \$428,633 | 5.7% |
| Grants, Commissions & Misc. | | | | | | | | | | |
| Total - Grants, Commissions & Misc. | \$4,321,781 | \$5,024,903 | \$703,122 | 16.3% | \$5,024,903 | \$0 | 0.0% | \$5,024,903 | \$0 | 0.0% |
| Ceremonies | | | | | | | | | | |
| Ceremonies Total | \$9,030 | \$9,036 | \$6 | 0.1% | \$9,036 | \$0 | 0.0% | \$9,036 | \$0 | 0.0% |
| Debt Service | | | | | | | | | | |
| Debt Service Total | \$66,445,841 | \$66,906,072 | \$460,231 | 0.7% | \$68,386,143 | \$1,480,071 | 2.2% | \$64,823,020 | (\$3,563,123) | -5.2% |
| Workers Compensation | | | | | | | | | | |
| Workers Compensation - Medical Expenses | \$150,000 | \$165,000 | \$15,000 | 10.0% | \$177,788 | \$12,788 | 7.7% | \$191,566 | \$13,779 | 7.7% |
| Injury Payments | 1,272,000 | 1,300,000 | 28,000 | 2.2% | 1,300,000 | 0 | 0.0% | 1,339,000 | 39,000 | 3.0% |
| Services | 370,000 | 410,000 | 40,000 | 10.8% | 414,920 | 4,920 | 1.2% | 419,899 | 4,979 | 1.2% |
| Workers Compensation Total | \$1,792,000 | \$1,875,000 | \$83,000 | 4.6% | \$1,892,708 | \$17,708 | 0.9% | \$1,950,465 | \$57,758 | 3.1% |
| Contribution to Schools | | | | | | | | | | |
| Contribution to Schools | \$124,896,611 | \$124,896,611 | \$0 | 0.0% | \$124,896,611 | \$0 | 0.0% | \$124,896,611 | \$0 | 0.0% |
| Employee Benefits | | | | | | | | | | |
| Pension Contribution | \$50,028,630 | \$54,127,256 | \$4,098,626 | 8.2% | \$58,273,404 | \$4,146,148 | 7.7% | \$60,487,793 | \$2,214,389 | 3.8% |
| Medical Benefits - Active Members | 18,290,082 | 21,605,100 | 3,315,018 | 18.1% | 23,279,495 | 1,674,395 | 7.7% | 25,083,656 | 1,804,161 | 7.7% |
| Medical Benefits - Retirees | 21,093,053 | 18,909,987 | (2,183,066) | -10.3% | 20,375,511 | 1,465,524 | 7.8% | 21,954,613 | 1,579,102 | 7.8% |
| F.I.C.A. | 4,434,184 | 4,392,536 | (41,648) | -0.9% | 4,392,536 | 0 | 0.0% | 4,392,536 | 0 | 0.0% |
| Local 1033 Benefits Expense | 2,163,397 | 2,094,602 | (68,795) | -3.2% | 2,094,602 | 0 | 0.0% | 2,244,628 | 150,026 | 7.2% |
| Dental Insurance | 1,797,949 | 1,731,314 | (66,635) | -3.7% | 1,800,567 | 69,253 | 4.0% | 1,872,589 | 72,023 | 4.0% |
| Laborer's International Pension | 1,711,166 | 1,845,130 | 133,964 | 7.8% | 1,937,387 | 92,257 | 5.0% | 2,034,256 | 96,869 | 5.0% |

Projected Expenditures (2015-2017) City General Fund

Employee Benefits (continued):

| | FY2014 Approved | FY2015 Projected | Variance (\$) FY14-15 | Variance (%) FY14-15 | FY2016 Projected | Variance (\$) FY15-16 | Variance (%) FY15-16 | FY2017 Projected | Variance (\$) FY16-17 | Variance (%) FY16-17 |
|---|----------------------|----------------------|--------------------------|-------------------------|----------------------|--------------------------|-------------------------|----------------------|--------------------------|-------------------------|
| Legal Service | 0 | 0 | 0 | 0.0% | 0 | 0 | 0.0% | 0 | 0 | 0.0% |
| Auto Allowance | 241,194 | 239,388 | (1,806) | -0.7% | 239,388 | 0 | 0.0% | 241,194 | 1,806 | 0.8% |
| Unemployment Compensation | 215,000 | 225,744 | 10,744 | 5.0% | 225,744 | 0 | 0.0% | 232,516 | 6,772 | 3.0% |
| Employee Death Benefits | 200,000 | 200,000 | 0 | 0.0% | 200,000 | 0 | 0.0% | 200,000 | 0 | 0.0% |
| Education Incentives | 168,870 | 136,760 | (32,110) | -19.0% | 136,760 | 0 | 0.0% | 136,760 | 0 | 0.0% |
| Elected Officials Pension | 125,000 | 131,256 | 6,256 | 5.0% | 131,256 | 0 | 0.0% | 131,256 | 0 | 0.0% |
| Police/Fire Legal Fund | 127,080 | 68,880 | (58,200) | 0.0% | 68,880 | 0 | 0.0% | 68,880 | 0 | 0.0% |
| Stipends | 0 | 8,000 | 8,000 | | 8,000 | | | 8,000 | 0 | |
| Pension Savings | 0 | 0 | 0 | 0.0% | 0 | 0 | 0.0% | 0 | 0 | 0.0% |
| Employee Benefits - Total | \$100,595,605 | \$105,715,953 | \$5,120,348 | 5.1% | \$113,163,529 | \$7,447,576 | 7.0% | \$119,088,678 | \$5,925,149 | 5.2% |
| Replenishment of Rainy Day Fund (1.0%) | \$3,883,849 | \$3,299,216 | (\$584,633) | -15.1% | \$3,397,284 | \$98,068 | 3.0% | \$3,429,143 | \$31,858 | 0.9% |
| Total City General Fund Expenditures | \$449,505,642 | \$458,117,354 | \$8,911,712 | 1.95% | \$468,022,324 | \$9,904,970 | 2.12% | \$471,240,007 | \$3,217,683 | 0.68% |

SCHOOL DEPARTMENT

Projected Expenditures and Revenues (2015-2017) - School Department

| | FY2014 Approved | FY2015 Projected | Variance (\$) FY14-15 | Variance (%) FY14-15 | FY2016 Projected | Variance (\$) FY15-16 | Variance (%) FY15-16 | FY2017 Projected | Variance (\$) FY16-17 | Variance (%) FY16-17 |
|------------------------------|----------------------|----------------------|--------------------------|-------------------------|----------------------|--------------------------|-------------------------|----------------------|--------------------------|-------------------------|
| SUMMARY: | | | | | | | | | | |
| Revenues | \$337,420,100 | \$345,189,236 | \$7,769,136 | 2.3% | \$353,089,236 | \$7,900,000 | 2.3% | \$360,989,236 | \$7,900,000 | 2.2% |
| Expenditures | \$337,420,100 | \$345,189,236 | \$7,769,136 | 2.3% | \$356,449,119 | \$11,259,883 | 3.3% | \$363,937,172 | \$7,488,052 | 2.1% |
| Projected Gap | \$0 | \$0 | | | (\$3,359,883) | | | (\$2,947,936) | | |
| REVENUES: | | | | | | | | | | |
| State Aid to Education | \$206,088,489 | \$213,857,625 | \$7,769,136 | 3.8% | \$221,757,625 | \$7,900,000 | 3.7% | \$229,657,625 | \$7,900,000 | 3.6% |
| City Contribution | 124,896,611 | 124,896,611 | \$0 | 0.0% | 124,896,611 | 0 | 0.0% | 124,896,611 | 0 | 0.0% |
| Medicaid Reimbursement | 4,450,000 | 4,450,000 | \$0 | 0.0% | 4,450,000 | 0 | 0.0% | 4,450,000 | 0 | 0.0% |
| Miscellaneous Revenue | 1,500,000 | 1,500,000 | \$0 | 0.0% | 1,500,000 | 0 | 0.0% | 1,500,000 | 0 | 0.0% |
| Tuition Revenue | 485,000 | 485,000 | \$0 | 0.0% | 485,000 | 0 | 0.0% | 485,000 | 0 | 0.0% |
| Total School Revenues | \$337,420,100 | \$345,189,236 | \$7,769,136 | 2.3% | \$353,089,236 | \$7,900,000 | 2.3% | \$360,989,236 | \$7,900,000 | 2.2% |
| EXPENDITURES: | | | | | | | | | | |
| Salaries | | | | | | | | | | |
| PTU Salaries | \$173,285,507 | \$172,751,122 | (\$534,385) | -0.3% | \$173,551,122 | \$800,000 | 0.5% | \$174,351,122 | \$800,000 | 0.5% |
| Substitute Teachers | 4,790,000 | 5,706,800 | 916,800 | 19.1% | 5,706,800 | 0 | 0.0% | 5,706,800 | 0 | 0.0% |
| Overtime | 460,958 | 363,628 | (97,330) | -21.1% | 363,628 | 0 | 0.0% | 363,628 | 0 | 0.0% |
| After School | 53,000 | 48,740 | (4,260) | -8.0% | 48,740 | 0 | 0.0% | 48,740 | 0 | 0.0% |
| Total Salaries | 178,589,465 | 178,870,290 | 280,825 | 0.2% | 179,670,290 | 800,000 | 0.4% | 180,470,290 | 800,000 | 0.4% |
| Services | | | | | | | | | | |
| Auto Allowance | 76,125 | 54,775 | (21,350) | -28.0% | 54,775 | 0 | 0.0% | 54,775 | 0 | 0.0% |
| Diagnosticians | 75,000 | 75,000 | 0 | 0.0% | 75,900 | 900 | 1.2% | 76,811 | 911 | 1.2% |
| Speech Therapists | 50,000 | 90,000 | 40,000 | 80.0% | 91,080 | 1,080 | 1.2% | 92,173 | 1,093 | 1.2% |
| Occupational Therapists | 80,000 | 80,000 | 0 | 0.0% | 80,960 | 960 | 1.2% | 81,932 | 972 | 1.2% |
| Performing Arts Services | 0 | 2,000 | 2,000 | | 2,024 | 24 | 1.2% | 2,048 | 24 | 1.2% |
| Tutoring Service | 15,000 | 0 | (15,000) | -100.0% | 0 | 0 | | 0 | 0 | |
| Consultants | 40,000 | 55,500 | 15,500 | 38.8% | 56,166 | 666 | 1.2% | 56,840 | 674 | 1.2% |
| Workshops | 300 | 10,300 | 10,000 | 3333.3% | 10,424 | 124 | 1.2% | 10,549 | 125 | 1.2% |
| Accounting Fees | 105,630 | 110,911 | 5,281 | 5.0% | 112,242 | 1,331 | 1.2% | 113,589 | 1,347 | 1.2% |
| Recovery of Attorney Fees | 32,000 | 32,000 | 0 | 0.0% | 32,384 | 384 | 1.2% | 32,773 | 389 | 1.2% |

Projected Expenditures and Revenues (2015-2017) - School Department

| | FY2014 Approved | FY2015 Projected | Variance (\$) FY14-15 | Variance (%) FY14-15 | FY2016 Projected | Variance (\$) FY15-16 | Variance (%) FY15-16 | FY2017 Projected | Variance (\$) FY16-17 | Variance (%) FY16-17 |
|-----------------------------------|-----------------|------------------|--------------------------|-------------------------|------------------|--------------------------|-------------------------|------------------|--------------------------|-------------------------|
| Services (continued): | | | | | | | | | | |
| Safety & Security | 5,000 | 1,000 | (4,000) | -80.0% | 1,012 | 12 | 1.2% | 1,024 | 12 | 1.2% |
| Miscellaneous Services | 238,550 | 407,156 | 168,606 | 70.7% | 412,042 | 4,886 | 1.2% | 416,986 | 4,945 | 1.2% |
| Negotiation/Arbitration | 20,000 | 25,000 | 5,000 | 25.0% | 25,300 | 300 | 1.2% | 25,604 | 304 | 1.2% |
| Police Details | 37,215 | 38,815 | 1,600 | 4.3% | 39,281 | 466 | 1.2% | 39,752 | 471 | 1.2% |
| Medical Fees | 18,500 | 19,000 | 500 | 2.7% | 19,228 | 228 | 1.2% | 19,459 | 231 | 1.2% |
| Dental Fees | 63,204 | 64,337 | 1,133 | 1.8% | 65,109 | 772 | 1.2% | 65,890 | 781 | 1.2% |
| Medicaid Services | 173,500 | 196,500 | 23,000 | 13.3% | 200,430 | 3,930 | 2.0% | 204,439 | 4,009 | 2.0% |
| Official & Referee Fees | 73,336 | 52,435 | (20,901) | -28.5% | 53,484 | 1,049 | 2.0% | 54,553 | 1,070 | 2.0% |
| Data Processing | 1,769,927 | 702,000 | (1,067,927) | -60.3% | 710,424 | 8,424 | 1.2% | 718,949 | 8,525 | 1.2% |
| Other Technical Services | 214,195 | 438,649 | 224,454 | 104.8% | 443,913 | 5,264 | 1.2% | 449,240 | 5,327 | 1.2% |
| Laundry & Cleaning | 12,600 | 0 | (12,600) | -100.0% | 0 | 0 | | 0 | 0 | |
| Postage | 123,296 | 121,539 | (1,757) | -1.4% | 122,997 | 1,458 | 1.2% | 124,473 | 1,476 | 1.2% |
| Catering/Food Reimbursement | 1,100 | 17,285 | 16,185 | 1471.4% | 17,492 | 207 | 1.2% | 17,702 | 210 | 1.2% |
| Rubbish Disposal Service | 344,084 | 337,101 | (6,983) | -2.0% | 341,146 | 4,045 | 1.2% | 345,240 | 4,094 | 1.2% |
| Rental of Snow Removal | 400,000 | 400,000 | 0 | 0.0% | 404,800 | 4,800 | 1.2% | 409,658 | 4,858 | 1.2% |
| Custodial Services | 17,963,487 | 18,253,965 | 290,478 | 1.6% | 18,801,584 | 547,619 | 3.0% | 19,365,631 | 564,048 | 3.0% |
| Rodent & Pest Control | 22,000 | 23,240 | 1,240 | 5.6% | 23,519 | 279 | 1.2% | 23,801 | 282 | 1.2% |
| Cleaning Service | 0 | 3,000 | 3,000 | | 3,036 | 36 | 1.2% | 3,072 | 36 | 1.2% |
| Non Technology Related Repairs | 41,750 | 52,400 | 10,650 | 25.5% | 53,029 | 629 | 1.2% | 53,665 | 636 | 1.2% |
| Repairs | 3,000 | 8,250 | 5,250 | 175.0% | 8,349 | 99 | 1.2% | 8,449 | 100 | 1.2% |
| Other Repairs | 298,422 | 195,489 | (102,933) | -34.5% | 197,835 | 2,346 | 1.2% | 200,209 | 2,374 | 1.2% |
| Repairs to Autos | 5,000 | 2,000 | (3,000) | -60.0% | 2,024 | 24 | 1.2% | 2,048 | 24 | 1.2% |
| Technology Repairs | 492,581 | 557,984 | 65,403 | 13.3% | 564,680 | 6,696 | 1.2% | 571,456 | 6,776 | 1.2% |
| Maintenance & Repairs to HVAC | 1,900,000 | 0 | (1,900,000) | -100.0% | 0 | 0 | | 0 | 0 | |
| Installation of Communications | 155,926 | 171,650 | 15,724 | 10.1% | 173,710 | 2,060 | 1.2% | 175,794 | 2,085 | 1.2% |
| Internet Connectivity | 199,000 | 199,000 | 0 | 0.0% | 201,388 | 2,388 | 1.2% | 203,805 | 2,417 | 1.2% |
| Rental of Buildings | 81,960 | 95,366 | 13,406 | 16.4% | 96,510 | 1,144 | 1.2% | 97,669 | 1,158 | 1.2% |
| Miscellaneous Rentals | 1,000 | 1,000 | 0 | 0.0% | 1,012 | 12 | 1.2% | 1,024 | 12 | 1.2% |
| Graduation Rentals | 32,800 | 37,800 | 5,000 | 15.2% | 38,254 | 454 | 1.2% | 38,713 | 459 | 1.2% |
| Alarm & Fire Safety Services | 495,800 | 519,225 | 23,425 | 4.7% | 525,456 | 6,231 | 1.2% | 531,761 | 6,305 | 1.2% |
| Moving & Rigging | 45,000 | 40,000 | (5,000) | -11.1% | 40,480 | 480 | 1.2% | 40,966 | 486 | 1.2% |
| Transportation | 11,298,961 | 12,312,833 | 1,013,872 | 9.0% | 13,362,218 | 1,049,385 | 8.5% | 13,763,085 | 400,867 | 3.0% |
| Advertising | 25,750 | 25,750 | 0 | 0.0% | 26,059 | 309 | 1.2% | 26,372 | 313 | 1.2% |
| Printing | 153,766 | 142,913 | (10,853) | -7.1% | 144,628 | 1,715 | 1.2% | 146,363 | 1,736 | 1.2% |
| Binding | 3,729 | 0 | (3,729) | -100.0% | 0 | 0 | | 0 | 0 | |
| Tuition to other School Districts | 1,585,624 | 1,969,192 | 383,568 | 24.2% | 2,461,490 | 492,298 | 25.0% | 2,461,490 | 0 | 0.0% |

Projected Expenditures and Revenues (2015-2017) - School Department

| | FY2014 Approved | FY2015 Projected | Variance (\$) FY14-15 | Variance (%) FY14-15 | FY2016 Projected | Variance (\$) FY15-16 | Variance (%) FY15-16 | FY2017 Projected | Variance (\$) FY16-17 | Variance (%) FY16-17 |
|----------------------------------|-------------------|-------------------|--------------------------|-------------------------|-------------------|--------------------------|-------------------------|-------------------|--------------------------|-------------------------|
| Services (continued): | | | | | | | | | | |
| Tuition | 15,261,456 | 16,012,856 | 751,400 | 4.9% | 16,733,435 | 720,579 | 4.5% | 17,486,439 | 753,005 | 4.5% |
| Tuition to Educational Services | 1,382,234 | 475,334 | (906,900) | -65.6% | 481,038 | 5,704 | 1.2% | 486,810 | 5,772 | 1.2% |
| Tuition to Charter Schools | 7,302,861 | 14,253,988 | 6,951,127 | 95.2% | 17,271,750 | 3,017,762 | 21.2% | 17,631,762 | 360,012 | 2.1% |
| Board Training | 21,000 | 21,000 | 0 | 0.0% | 21,252 | 252 | 1.2% | 21,507 | 255 | 1.2% |
| Subscriptions & Periodicals | 40,266 | 32,920 | (7,346) | -18.2% | 33,315 | 395 | 1.2% | 33,715 | 400 | 1.2% |
| Professional Organizational Fees | 136,367 | 146,249 | 9,882 | 7.2% | 148,004 | 1,755 | 1.2% | 149,780 | 1,776 | 1.2% |
| Other Fees | 300,106 | 236,080 | (64,026) | -21.3% | 238,913 | 2,833 | 1.2% | 241,780 | 2,867 | 1.2% |
| | 63,218,408 | 69,120,787 | 5,902,379 | 9.3% | 75,025,579 | 5,904,792 | 8.5% | 77,181,625 | 2,156,046 | 2.9% |
| Supplies | | | | | | | | | | |
| Testing Materials | 29,269 | 27,508 | (1,761) | -6.0% | 27,838 | 330 | 1.2% | 28,172 | 334 | 1.2% |
| Educational Supplies | 1,331,351 | 1,271,452 | (59,899) | -4.5% | 1,286,709 | 15,257 | 1.2% | 1,302,150 | 15,441 | 1.2% |
| Board Expenses | 14,000 | 14,000 | 0 | 0.0% | 14,168 | 168 | 1.2% | 14,338 | 170 | 1.2% |
| Wearing Apparel | 33,441 | 27,100 | (6,341) | -19.0% | 27,425 | 325 | 1.2% | 27,754 | 329 | 1.2% |
| Graduation Supplies | 10,300 | 9,200 | (1,100) | -10.7% | 9,310 | 110 | 1.2% | 9,422 | 112 | 1.2% |
| Health Supplies | 56,697 | 63,977 | 7,280 | 12.8% | 64,745 | 768 | 1.2% | 65,522 | 777 | 1.2% |
| Athletic Supplies | 60,660 | 115,663 | 55,003 | 90.7% | 117,051 | 1,388 | 1.2% | 118,456 | 1,405 | 1.2% |
| Gasoline | 60,000 | 73,000 | 13,000 | 21.7% | 73,876 | 876 | 1.2% | 74,763 | 887 | 1.2% |
| Propane | 1,300 | 1,600 | 300 | 23.1% | 1,619 | 19 | 1.2% | 1,639 | 19 | 1.2% |
| Tires | 1,800 | 0 | (1,800) | -100.0% | 0 | 0 | | 0 | 0 | |
| Glass | 35,000 | 35,000 | 0 | 0.0% | 35,420 | 420 | 1.2% | 35,845 | 425 | 1.2% |
| Lumber & Hardware | 116,500 | 90,000 | (26,500) | -22.7% | 91,080 | 1,080 | 1.2% | 92,173 | 1,093 | 1.2% |
| Plumbing Supplies | 20,000 | 19,000 | (1,000) | -5.0% | 19,228 | 228 | 1.2% | 19,459 | 231 | 1.2% |
| Housekeeping Supplies | 2,500 | 5,000 | 2,500 | 100.0% | 5,060 | 60 | 1.2% | 5,121 | 61 | 1.2% |
| Textbooks | 483,015 | 216,070 | (266,945) | -55.3% | 218,663 | 2,593 | 1.2% | 221,287 | 2,624 | 1.2% |
| Library Books | 66,866 | 72,610 | 5,744 | 8.6% | 73,481 | 871 | 1.2% | 74,363 | 882 | 1.2% |
| Reference Books | 16,550 | 20,366 | 3,816 | 23.1% | 20,610 | 244 | 1.2% | 20,858 | 247 | 1.2% |
| Non-Public Textbooks | 100,000 | 100,000 | 0 | 0.0% | 101,200 | 1,200 | 1.2% | 102,414 | 1,214 | 1.2% |
| Computer Related Supplies | 45,883 | 46,741 | 858 | 1.9% | 47,302 | 561 | 1.2% | 47,870 | 568 | 1.2% |
| Technology Software | 368,759 | 378,269 | 9,510 | 2.6% | 382,808 | 4,539 | 1.2% | 387,402 | 4,594 | 1.2% |
| Total Supplies | 2,853,891 | 2,586,556 | (267,335) | -9.4% | 2,617,595 | 31,039 | 1.2% | 2,649,006 | 31,411 | 1.2% |

Projected Expenditures and Revenues (2015-2017) - School Department

| | FY2014 Approved | FY2015 Projected | Variance (\$) FY14-15 | Variance (%) FY14-15 | FY2016 Projected | Variance (\$) FY15-16 | Variance (%) FY15-16 | FY2017 Projected | Variance (\$) FY16-17 | Variance (%) FY16-17 |
|--------------------------------|----------------------|----------------------|--------------------------|-------------------------|----------------------|--------------------------|-------------------------|----------------------|--------------------------|-------------------------|
| Employee Benefits: | | | | | | | | | | |
| Life Insurance | 187,009 | 187,009 | 0 | 0.0% | 190,749 | 3,740 | 2.0% | 194,564 | 3,815 | 2.0% |
| Dental Insurance | 2,973,823 | 3,009,232 | 35,409 | 1.2% | 3,129,601 | 120,369 | 4.0% | 3,254,785 | 125,184 | 4.0% |
| Disability Insurance | 122,016 | 132,016 | 10,000 | 8.2% | 135,976 | 3,960 | 3.0% | 140,056 | 4,079 | 3.0% |
| Teacher Wellness | 438,518 | 440,177 | 1,659 | 0.4% | 440,177 | 0 | 0.0% | 440,177 | 0 | 0.0% |
| Employee Medical | 27,876,689 | 28,376,729 | 500,040 | 1.8% | 30,575,925 | 2,199,196 | 7.8% | 32,945,560 | 2,369,634 | 7.7% |
| Retiree Medical | 7,717,388 | 6,260,249 | (1,457,139) | -18.9% | 6,745,418 | 485,169 | 7.7% | 7,268,188 | 522,770 | 7.7% |
| State Retirement | 18,191,885 | 19,878,509 | 1,686,624 | 9.3% | 20,673,649 | 795,140 | 4.0% | 21,500,595 | 826,946 | 4.0% |
| City Retirement | 7,727,448 | 7,873,815 | 146,367 | 1.9% | 8,474,053 | 600,238 | 7.6% | 8,796,067 | 322,014 | 3.8% |
| FICA | 13,662,094 | 13,683,577 | 21,483 | 0.2% | 13,744,777 | 61,200 | 0.4% | 13,805,977 | 61,200 | 0.4% |
| Unemployment | 412,500 | 262,500 | (150,000) | -36.4% | 262,500 | 0 | 0.0% | 262,500 | 0 | 0.0% |
| Workers Compensation | 1,700,000 | 1,700,000 | 0 | 0.0% | 1,700,000 | 0 | 0.0% | 1,700,000 | 0 | 0.0% |
| Workers Compensation-Medical | 425,000 | 425,000 | 0 | 0.0% | 457,938 | 32,937 | 7.7% | 493,428 | 35,490 | 7.7% |
| Employee Assistance Program | 37,800 | 37,800 | 0 | 0.0% | 37,800 | 0 | 0.0% | 37,800 | 0 | 0.0% |
| Employee Tuition Reimbursement | 17,500 | 17,500 | 0 | 0.0% | 17,500 | 0 | 0.0% | 17,500 | 0 | 0.0% |
| Laborer's Benefits & Pension | 3,850,399 | 4,040,399 | 190,000 | 4.9% | 4,040,399 | 0 | 0.0% | 4,040,399 | 0 | 0.0% |
| Liability Insurance | 232,000 | 232,000 | 0 | 0.0% | 232,000 | 0 | 0.0% | 232,000 | 0 | 0.0% |
| Claims | 200,000 | 200,000 | 0 | 0.0% | 200,000 | 0 | 0.0% | 200,000 | 0 | 0.0% |
| Transfer to City | 0 | 0 | 0 | 0.0% | 0 | 0 | 0.0% | 0 | 0 | 0.0% |
| Total Employee Benefits | 85,772,069 | 86,756,512 | 984,443 | 1.1% | 91,058,464 | 4,301,952 | 5.0% | 95,329,596 | 4,271,133 | 4.7% |
| Equipment | | | | | | | | | | |
| Educational Equipment | 79,894 | 94,446 | 14,552 | 18.2% | 95,579 | 1,133 | 1.2% | 96,726 | 1,147 | 1.2% |
| Furniture & Fixtures | 178,419 | 184,167 | 5,748 | 3.2% | 186,377 | 2,210 | 1.2% | 188,614 | 2,237 | 1.2% |
| Computer Hardware | 550,125 | 761,811 | 211,686 | 38.5% | 770,953 | 9,142 | 1.2% | 780,204 | 9,251 | 1.2% |
| Total Equipment | 808,438 | 1,040,424 | 231,986 | 28.7% | 1,052,909 | 12,485 | 1.2% | 1,065,544 | 12,635 | 1.2% |
| Water | 279,000 | 284,700 | 5,700 | 2.0% | 288,116 | 3,416 | 1.2% | 291,574 | 3,457 | 1.2% |
| Telephone | 400,000 | 420,000 | 20,000 | 5.0% | 425,040 | 5,040 | 1.2% | 430,140 | 5,100 | 1.2% |
| Sewer Usage Fees | 448,710 | 542,710 | 94,000 | 20.9% | 549,223 | 6,513 | 1.2% | 555,813 | 6,591 | 1.2% |
| Natural Gas | 1,620,000 | 2,183,600 | 563,600 | 34.8% | 2,264,393 | 80,793 | 3.7% | 2,348,176 | 83,783 | 3.7% |
| Fuel | 935,505 | 515,505 | (420,000) | -44.9% | 523,238 | 7,733 | 1.5% | 531,086 | 7,849 | 1.5% |
| Electricity | 2,494,614 | 2,868,152 | 373,538 | 15.0% | 2,974,274 | 106,122 | 3.7% | 3,084,322 | 110,048 | 3.7% |
| | 6,177,829 | 6,814,667 | 636,838 | 10.3% | 7,024,283 | 209,616 | 12.5% | 7,241,111 | 216,828 | 12.5% |
| | | | 0 | | | | | | | |
| | \$337,420,100 | \$345,189,236 | \$7,769,136 | 2.3% | \$356,449,119 | \$11,259,883 | 28.8% | \$363,937,172 | \$7,488,052 | 22.9% |