

PROJECTED EXPENDITURES

2014-2016

CITY GENERAL FUND

Projected Expenditures 2014-2016 - City General Fund

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance (\$) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance (\$) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance (\$) 2015 - 2016	Variance (%) FY15-16
<b>Mayor's Office</b>										
Salaries	\$1,635,373	\$1,684,434	\$49,061	3%	\$1,734,967	\$50,533	3%	\$1,734,967	\$0	0%
Services	176,400	181,163	4,763	3%	186,235	5,073	3%	190,146	3,911	2%
Supplies	10,800	11,092	292	3%	11,402	311	3%	11,642	239	2%
<b>Total - Mayor's Office</b>	<b>\$1,822,573</b>	<b>\$1,876,689</b>	<b>\$54,116</b>	<b>3%</b>	<b>\$1,932,605</b>	<b>\$55,916</b>	<b>3%</b>	<b>\$1,936,755</b>	<b>\$4,150</b>	<b>0%</b>
<b>City Sergeant</b>										
Salaries	\$40,947	\$42,175	\$1,228	3%	\$43,441	\$1,265	3%	\$43,441	\$0	0%
Services	0	0	0		0	0		0	0	0%
<b>Total - City Sergeant</b>	<b>\$40,947</b>	<b>\$42,175</b>	<b>\$1,228</b>	<b>3%</b>	<b>\$43,441</b>	<b>\$1,265</b>	<b>3%</b>	<b>\$43,441</b>	<b>\$0</b>	<b>0%</b>
<b>Law Department</b>										
Salaries	\$1,591,113	\$1,638,846	\$47,733	3%	\$1,688,012	\$49,165	3%	\$1,688,012	\$0	0%
Services	1,169,500	1,201,077	31,577	3%	1,234,707	33,630	3%	1,260,635	25,929	2%
Supplies	32,500	33,378	878	3%	34,312	935	3%	35,033	721	2%
<b>Total - Law Department</b>	<b>\$2,793,113</b>	<b>\$2,873,300</b>	<b>\$80,187</b>	<b>3%</b>	<b>\$2,957,030</b>	<b>\$83,730</b>	<b>3%</b>	<b>\$2,983,680</b>	<b>\$26,649</b>	<b>1%</b>
<b>Finance</b>										
Salaries	\$355,689	\$366,360	\$10,671	3%	\$377,350	\$10,991	3%	\$377,350	\$0	0%
Services	29,010	29,793	783	3%	30,627	834	3%	31,271	643	2%
Supplies	1,000	1,027	27	3%	1,056	29	3%	1,078	22	2%
<b>Total - Finance</b>	<b>\$385,699</b>	<b>\$397,180</b>	<b>\$11,481</b>	<b>3%</b>	<b>\$409,034</b>	<b>\$11,854</b>	<b>3%</b>	<b>\$409,699</b>	<b>\$665</b>	<b>0%</b>
<b>City Controller</b>										
Salaries	\$749,045	\$771,516	\$22,471	3%	\$794,662	\$23,145	3%	\$794,662	\$0	0%
Services	8,900	9,140	240	3%	9,396	256	3%	9,594	197	2%
Supplies	6,000	6,162	162	3%	6,335	173	3%	6,468	133	2%
<b>Total - City Controller</b>	<b>\$763,945</b>	<b>\$786,819</b>	<b>\$22,874</b>	<b>3%</b>	<b>\$810,393</b>	<b>\$23,574</b>	<b>3%</b>	<b>\$810,723</b>	<b>\$330</b>	<b>0%</b>

Projected Expenditures 2014-2016 - City General Fund

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance (\$) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance (\$) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance (\$) 2015 - 2016	Variance (%) FY15-16
<b>Retirement Office</b>										
Salaries	\$210,462	\$216,776	\$6,314	3%	\$223,279	\$6,503	3%	\$223,279	\$0	0%
Services	14,430	14,820	390	3%	15,235	415	3%	15,554	320	2%
Supplies	4,000	4,108	108	3%	4,223	115	3%	4,312	89	2%
<b>Total - Retirement Office</b>	<b>\$228,892</b>	<b>\$235,703</b>	<b>\$6,811</b>	<b>3%</b>	<b>\$242,737</b>	<b>\$7,033</b>	<b>3%</b>	<b>\$243,145</b>	<b>\$409</b>	<b>0%</b>
<b>City Collector</b>										
Salaries	\$689,062	\$709,734	\$20,672	3%	\$731,026	\$21,292	3%	\$731,026	\$0	0%
Services	846,740	869,602	22,862	3%	893,951	24,349	3%	912,724	18,773	2%
Supplies	4,992	5,127	135	3%	5,270	144	3%	5,381	111	2%
<b>Total - City Collector</b>	<b>\$1,540,794</b>	<b>\$1,584,463</b>	<b>\$43,669</b>	<b>3%</b>	<b>\$1,630,247</b>	<b>\$45,784</b>	<b>3%</b>	<b>\$1,649,131</b>	<b>\$18,884</b>	<b>1%</b>
<b>City Tax Assessor</b>										
Salaries	\$876,453	\$902,747	\$26,294	3%	\$929,829	\$27,082	3%	\$929,829	\$0	0%
Services	721,500	241,500	(480,000)	-67%	248,262	6,762	3%	253,476	5,214	2%
Supplies	5,000	5,135	135	3%	5,279	144	3%	5,390	111	2%
<b>Total - City Tax Assessor</b>	<b>\$1,602,953</b>	<b>\$1,149,382</b>	<b>(\$453,571)</b>	<b>-28%</b>	<b>\$1,183,370</b>	<b>\$33,988</b>	<b>3%</b>	<b>\$1,188,694</b>	<b>\$5,324</b>	<b>0%</b>
<b>Board of Tax Assessment &amp; Review</b>										
Salaries	\$16,000	\$16,000	\$0	0%	\$16,000	\$0	0%	\$16,000	\$0	0%
<b>Total - Board of Tax Assessment &amp; Review</b>	<b>\$16,000</b>	<b>\$16,000</b>	<b>\$0</b>	<b>0%</b>	<b>\$16,000</b>	<b>\$0</b>	<b>0%</b>	<b>\$16,000</b>	<b>\$0</b>	<b>0%</b>
<b>Recorder of Deeds</b>										
Salaries	\$233,272	\$240,270	\$6,998	3%	\$247,478	\$7,208	3%	\$247,478	\$0	0%
Services	113,018	116,069	3,051	3%	119,319	3,250	3%	121,825	2,506	2%
Supplies	2,500	2,568	68	3%	2,639	72	3%	2,695	55	2%
<b>Total - Recorder of Deeds</b>	<b>\$348,790</b>	<b>\$358,907</b>	<b>\$10,117</b>	<b>3%</b>	<b>\$369,437</b>	<b>\$10,530</b>	<b>3%</b>	<b>\$371,998</b>	<b>\$2,561</b>	<b>1%</b>

Projected Expenditures 2014-2016 - City General Fund

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance (\$) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance (\$) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance (\$) 2015 - 2016	Variance (%) FY15-16
<b>Data Processing</b>										
Salaries	\$819,000	\$843,570	\$24,570	3%	\$868,877	\$25,307	3%	\$868,877	\$0	0%
Services	1,373,350	1,410,430	37,080	3%	1,449,923	39,492	3%	1,480,371	30,448	2%
Supplies	75,000	77,025	2,025	3%	79,182	2,157	3%	80,845	1,663	2%
<b>Total - Data Processing</b>	<b>\$2,267,350</b>	<b>\$2,331,025</b>	<b>\$63,675</b>	<b>3%</b>	<b>\$2,397,981</b>	<b>\$66,956</b>	<b>3%</b>	<b>\$2,430,092</b>	<b>\$32,111</b>	<b>1%</b>
<b>Personnel</b>										
Salaries	\$853,707	\$879,318	\$25,611	3%	\$905,698	\$26,380	3%	\$905,698	\$0	0%
Services	93,900	96,435	2,535	3%	99,135	2,700	3%	101,217	2,082	2%
Supplies	2,000	2,054	54	3%	2,112	58	3%	2,156	44	2%
<b>Total - Personnel</b>	<b>\$949,607</b>	<b>\$977,808</b>	<b>\$28,201</b>	<b>3%</b>	<b>\$1,006,945</b>	<b>\$29,137</b>	<b>3%</b>	<b>\$1,009,071</b>	<b>\$2,126</b>	<b>0%</b>
<b>Commissioner of Public Safety</b>										
Salaries	\$604,171	\$622,296	\$18,125	3%	\$640,965	\$18,669	3%	\$640,965	\$0	0%
Services	598,475	614,634	16,159	3%	631,844	17,210	3%	645,112	13,269	2%
Supplies	2,400	2,465	65	3%	2,534	69	3%	2,587	53	2%
<b>Total - Commissioner of Public Safety</b>	<b>\$1,205,046</b>	<b>\$1,239,395</b>	<b>\$34,349</b>	<b>3%</b>	<b>\$1,275,342</b>	<b>\$35,948</b>	<b>3%</b>	<b>\$1,288,664</b>	<b>\$13,322</b>	<b>1%</b>
<b>Police</b>										
Salaries	\$33,546,740	\$34,849,994	\$1,303,254	4%	\$35,854,210	\$1,004,216	3%	\$35,854,210	\$0	0%
Services	696,400	715,203	18,803	3%	735,228	20,026	3%	750,668	15,440	2%
Supplies	1,252,008	1,285,812	33,804	3%	1,321,815	36,003	3%	1,349,573	27,758	2%
<b>Total - Police</b>	<b>\$35,495,148</b>	<b>\$36,851,009</b>	<b>\$1,355,861</b>	<b>4%</b>	<b>\$37,911,253</b>	<b>\$1,060,245</b>	<b>3%</b>	<b>\$37,954,451</b>	<b>\$43,198</b>	<b>0%</b>
<b>Fire</b>			0							
Salaries	\$36,904,650	\$38,454,651	\$1,550,001	4%	\$39,165,191	\$710,540	2%	\$39,126,162	(\$39,029)	0%
Services	517,720	531,698	13,978	3%	546,586	14,888	3%	558,064	11,478	2%
Supplies	833,700	856,210	22,510	3%	880,184	23,974	3%	898,668	18,484	2%
<b>Total - Fire</b>	<b>\$38,256,070</b>	<b>\$39,842,559</b>	<b>\$1,586,489</b>	<b>4%</b>	<b>\$40,591,961</b>	<b>\$749,401</b>	<b>2%</b>	<b>\$40,582,894</b>	<b>(\$9,067)</b>	<b>0%</b>

Projected Expenditures 2014-2016 - City General Fund

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance (\$) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance (\$) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance (\$) 2015 - 2016	Variance (%) FY15-16
<b>Communications</b>										
Salaries	\$4,107,459	\$4,230,683	\$123,224	3%	\$4,357,603	\$126,920	3%	\$4,357,603	\$0	0%
Services	1,380,640	1,417,917	37,277	3%	1,457,619	39,702	3%	1,488,229	30,610	2%
Supplies	316,617	325,166	8,549	3%	334,270	9,105	3%	341,290	7,020	2%
<b>Total - Communications</b>	<b>\$5,804,716</b>	<b>\$5,973,766</b>	<b>\$169,050</b>	<b>3%</b>	<b>\$6,149,493</b>	<b>\$175,727</b>	<b>3%</b>	<b>\$6,187,122</b>	<b>\$37,630</b>	<b>1%</b>
<b>Emergency Mgmt / Homeland Sec.</b>										
Salaries	\$299,931	\$308,929	\$8,998	3%	\$318,197	\$9,268	3%	\$318,197	\$0	0%
Services	90,200	92,635	2,435	3%	95,229	2,594	3%	97,229	2,000	2%
Supplies	14,000	14,378	378	3%	14,781	403	3%	15,091	310	2%
<b>Total - Emergency Mgmt / Homeland Sec.</b>	<b>\$404,131</b>	<b>\$415,942</b>	<b>\$11,811</b>	<b>3%</b>	<b>\$428,207</b>	<b>\$12,264</b>	<b>3%</b>	<b>\$430,517</b>	<b>\$2,310</b>	<b>1%</b>
<b>Planning &amp; Development</b>										
Salaries	\$2,545,514	\$2,621,879	\$76,365	3%	\$2,700,536	\$78,656	3%	\$2,700,536	\$0	0%
Services	923,108	948,032	24,924	3%	974,577	26,545	3%	995,043	20,466	2%
Supplies	15,000	15,405	405	3%	15,836	431	3%	16,169	333	2%
<b>Total - Planning &amp; Development</b>	<b>\$3,483,622</b>	<b>\$3,585,316</b>	<b>\$101,694</b>	<b>3%</b>	<b>\$3,690,949</b>	<b>\$105,633</b>	<b>3%</b>	<b>\$3,711,748</b>	<b>\$20,799</b>	<b>1%</b>
<b>Traffic Engineering</b>										
Salaries	\$417,629	\$430,158	\$12,529	3%	\$443,063	\$12,905	3%	\$443,063	\$0	0%
Services	488,600	501,792	13,192	3%	515,842	14,050	3%	526,675	10,833	2%
Supplies	51,360	52,747	1,387	3%	54,224	1,477	3%	55,362	1,139	2%
<b>Total - Traffic Engineering</b>	<b>\$957,589</b>	<b>\$984,697</b>	<b>\$27,108</b>	<b>3%</b>	<b>\$1,013,129</b>	<b>\$28,432</b>	<b>3%</b>	<b>\$1,025,100</b>	<b>\$11,971</b>	<b>1%</b>
<b>Public Works Administration</b>										
Salaries	\$422,402	\$435,074	\$12,672	3%	\$448,126	\$13,052	3%	\$448,126	\$0	0%
Services	25,000	25,675	675	3%	26,394	719	3%	26,948	554	2%
Supplies	4,000	4,108	108	3%	4,223	115	3%	4,312	89	2%
<b>Total - Public Works Administration</b>	<b>\$451,402</b>	<b>\$464,857</b>	<b>\$13,455</b>	<b>3%</b>	<b>\$478,743</b>	<b>\$13,886</b>	<b>3%</b>	<b>\$479,386</b>	<b>\$643</b>	<b>0%</b>

Projected Expenditures 2014-2016 - City General Fund

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance (\$) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance (\$) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance (\$) 2015 - 2016	Variance (%) FY15-16
<b>Engineering &amp; Sanitation</b>										
Salaries	\$464,915	\$478,862	\$13,947	3%	\$493,228	\$14,366	3%	\$493,228	\$0	0%
Services	162,000	166,374	4,374	3%	171,032	4,658	3%	174,624	3,592	2%
Supplies	1,000	1,027	27	3%	1,056	29	3%	1,078	22	2%
<b>Total - Engineering &amp; Sanitation</b>	<b>\$627,915</b>	<b>\$646,263</b>	<b>\$18,348</b>	<b>3%</b>	<b>\$665,317</b>	<b>\$19,053</b>	<b>3%</b>	<b>\$668,930</b>	<b>\$3,614</b>	<b>1%</b>
<b>Environmental Control</b>										
Salaries	\$373,404	\$384,606	\$11,202	3%	\$396,144	\$11,538	3%	\$396,144	\$0	0%
Services	8,235,000	8,457,345	222,345	3%	8,694,151	236,806	3%	8,876,728	182,577	2%
Supplies	12,500	12,838	337	3%	13,197	359	3%	13,474	277	2%
<b>Total - Environmental Control</b>	<b>\$8,620,904</b>	<b>\$8,854,789</b>	<b>\$233,885</b>	<b>3%</b>	<b>\$9,103,492</b>	<b>\$248,703</b>	<b>3%</b>	<b>\$9,286,346</b>	<b>\$182,854</b>	<b>2%</b>
<b>Highway</b>										
Capital	\$350,000	\$100,000	(\$250,000)	-71%	\$100,000	\$0	0%	\$100,000	\$0	0%
Salaries	2,123,091	2,186,784	63,693	3%	2,252,387	65,604	3%	2,252,387	0	0%
Services	5,000	5,135	135	3%	5,279	144	3%	5,390	111	2%
Supplies	137,800	141,521	3,721	3%	145,483	3,963	3%	148,538	3,055	2%
<b>Total - Highway</b>	<b>\$2,615,891</b>	<b>\$2,433,439</b>	<b>(\$182,452)</b>	<b>-7%</b>	<b>\$2,503,149</b>	<b>\$69,710</b>	<b>3%</b>	<b>\$2,506,315</b>	<b>\$3,166</b>	<b>0%</b>
<b>Snow Removal</b>										
Salaries	\$600,000	\$600,000	\$0	0%	\$600,000	\$0	0%	\$600,000	\$0	0%
Services	575,000	575,000	0	0%	575,000	0	0%	575,000	0	0%
Supplies	645,000	645,000	0	0%	645,000	0	0%	645,000	0	0%
<b>Total - Snow Removal</b>	<b>\$1,820,000</b>	<b>\$1,820,000</b>	<b>\$0</b>	<b>0%</b>	<b>\$1,820,000</b>	<b>\$0</b>	<b>0%</b>	<b>\$1,820,000</b>	<b>\$0</b>	<b>0%</b>

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General Fund Expenditure Projections

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<b>Sewer Construction</b>										
Salaries	\$373,160	\$384,355	\$11,195	3%	\$395,885	\$11,531	3%	\$395,885	\$0	0%
Services	1,500	1,541	40	3%	1,584	43	3%	1,617	33	2%
Supplies	52,000	53,404	1,404	3%	54,899	1,495	3%	56,052	1,153	2%
<b>Total - Sewer Construction</b>	<b>\$426,660</b>	<b>\$439,299</b>	<b>\$12,639</b>	<b>3%</b>	<b>\$452,368</b>	<b>\$13,069</b>	<b>3%</b>	<b>\$453,555</b>	<b>\$1,186</b>	<b>0%</b>
<b>Garage R&amp;M Equipment</b>										
Salaries	\$386,444	\$398,037	\$11,593	3%	\$409,978	\$11,941	3%	\$409,978	\$0	0%
Services	171,000	175,617	4,617	3%	180,534	4,917	3%	184,325	3,791	2%
Supplies	57,000	58,539	1,539	3%	60,178	1,639	3%	61,442	1,264	2%
<b>Total - Garage R&amp;M Equipment</b>	<b>\$614,444</b>	<b>\$632,193</b>	<b>\$17,749</b>	<b>3%</b>	<b>\$650,691</b>	<b>\$18,497</b>	<b>3%</b>	<b>\$655,746</b>	<b>\$5,055</b>	<b>1%</b>
<b>Parking Administration</b>										
Salaries	\$172,874	\$178,060	\$5,186	3%	\$183,402	\$5,342	3%	\$183,402	\$0	0%
Services	106,400	109,273	2,873	3%	112,332	3,060	3%	114,691	2,359	2%
Supplies	0	0	0		0	0		0	0	
<b>Total - Parking Administration</b>	<b>\$279,274</b>	<b>\$287,333</b>	<b>\$8,059</b>	<b>3%</b>	<b>\$295,734</b>	<b>\$8,401</b>	<b>3%</b>	<b>\$298,093</b>	<b>\$2,359</b>	<b>1%</b>
<b>Recreation</b>										
Services	\$0	\$0	\$0		\$0	\$0		\$0	\$0	
<b>Total - Recreation</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		<b>\$0</b>	<b>\$0</b>		<b>\$0</b>	<b>\$0</b>	
<b>Recreation Seasonal</b>										
Salaries	\$600,000	\$600,000	\$0	0%	\$600,000	\$0	0%	\$600,000	\$0	0%
Services	30,903	30,903	0	0%	30,903	0	0%	31,552	649	2%
<b>Recreation Seasonal TOTAL:</b>	<b>\$630,903</b>	<b>\$630,903</b>	<b>\$0</b>	<b>0%</b>	<b>\$630,903</b>	<b>\$0</b>	<b>0%</b>	<b>\$631,552</b>	<b>\$649</b>	<b>0%</b>

Projected Expenditures 2014-2016 - City General Fund

General Fund Expenditure Projections

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<b>Neighborhood Park Services</b>										
Salaries	\$2,846,477	\$2,931,871	\$85,394	3%	\$3,019,827	\$87,956	3%	\$3,019,827	\$0	0%
Services	346,150	355,496	9,346	3%	365,450	9,954	3%	373,124	7,674	2%
Supplies	207,100	212,692	5,592	3%	218,647	5,955	3%	223,239	4,592	2%
<b>Total - Neighborhood Park Services</b>	<b>\$3,399,727</b>	<b>\$3,500,059</b>	<b>\$100,332</b>	<b>3%</b>	<b>\$3,603,924</b>	<b>\$103,865</b>	<b>3%</b>	<b>\$3,616,190</b>	<b>\$12,266</b>	<b>0%</b>
<b>Forestry Services</b>										
Salaries	\$685,248	\$705,805	\$20,557	3%	\$726,980	\$21,174	3%	\$726,980	\$0	0%
Services	50,850	52,223	1,373	3%	53,685	1,462	3%	54,813	1,127	2%
Supplies	6,500	6,676	175	3%	6,862	187	3%	7,007	144	2%
<b>Total - Forestry Services</b>	<b>\$742,598</b>	<b>\$764,704</b>	<b>\$22,106</b>	<b>3%</b>	<b>\$787,527</b>	<b>\$22,823</b>	<b>3%</b>	<b>\$788,799</b>	<b>\$1,271</b>	<b>0%</b>
<b>Zoological Services</b>										
Salaries	\$1,402,136	\$1,444,200	\$42,064	3%	\$1,487,526	\$43,326	3%	\$1,487,526	\$0	0%
Services	471,114	483,834	12,720	3%	497,381	13,547	3%	507,826	10,445	2%
<b>Total - Zoological Services</b>	<b>\$1,873,250</b>	<b>\$1,928,034</b>	<b>\$54,784</b>	<b>3%</b>	<b>\$1,984,908</b>	<b>\$56,873</b>	<b>3%</b>	<b>\$1,995,353</b>	<b>\$10,445</b>	<b>1%</b>
<b>Greenhouse</b>										
Salaries	\$296,896	\$305,803	\$8,907	3%	\$314,977	\$9,174	3%	\$314,977	\$0	0%
Services	0	0	0		0	0		0	0	
Supplies	0	0	0		0	0		0	0	
<b>Total - Greenhouse</b>	<b>\$296,896</b>	<b>\$305,803</b>	<b>\$8,907</b>	<b>3%</b>	<b>\$314,977</b>	<b>\$9,174</b>	<b>3%</b>	<b>\$314,977</b>	<b>\$0</b>	<b>0%</b>
<b>Roger Williams Park Services</b>										
Salaries	\$1,311,161	\$1,350,496	\$39,335	3%	\$1,391,011	\$40,515	3%	\$1,391,011	\$0	0%
Services	24,250	24,905	655	3%	25,602	697	3%	26,140	538	2%
Supplies	0	0	0		0	0		0	0	
<b>Total - Roger Williams Park Services</b>	<b>\$1,335,411</b>	<b>\$1,375,401</b>	<b>\$39,990</b>	<b>3%</b>	<b>\$1,416,613</b>	<b>\$41,212</b>	<b>3%</b>	<b>\$1,417,150</b>	<b>\$538</b>	<b>0%</b>

Projected Expenditures 2014-2016 - City General Fund

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance (\$) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance (\$) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance (\$) 2015 - 2016	Variance (%) FY15-16
<b>Superintendent of Parks</b>										
Salaries	\$659,690	\$679,481	\$19,791	3%	\$699,865	\$20,384	3%	\$699,865	\$0	0%
Services	68,560	70,411	1,851	3%	72,383	1,972	3%	73,903	1,520	2%
Supplies	23,550	24,186	636	3%	24,863	677	3%	25,385	522	2%
<b>Total - Superintendent of Parks</b>	<b>\$751,800</b>	<b>\$774,078</b>	<b>\$22,278</b>	<b>3%</b>	<b>\$797,111</b>	<b>\$23,033</b>	<b>3%</b>	<b>\$799,153</b>	<b>\$2,042</b>	<b>0%</b>
<b>North Burial Ground</b>										
Salaries	\$409,328	\$421,608	\$12,280	3%	\$434,256	\$12,648	3%	\$434,256	\$0	0%
Services	0	0	0		0	0		0	0	
Supplies	0	0	0		0	0		0	0	
<b>Total - North Burial Ground</b>	<b>\$409,328</b>	<b>\$421,608</b>	<b>\$12,280</b>	<b>3%</b>	<b>\$434,256</b>	<b>\$12,648</b>	<b>3%</b>	<b>\$434,256</b>	<b>\$0</b>	<b>0%</b>
<b>Building Administration</b>										
Salaries	\$592,598	\$610,376	\$17,778	3%	\$628,687	\$18,311	3%	\$628,687	\$0	0%
Services	420,974	432,340	11,366	3%	444,446	12,106	3%	453,779	9,333	2%
Supplies	1,000	1,027	27	3%	1,056	29	3%	1,078	22	2%
<b>Total - Building Administration</b>	<b>\$1,014,572</b>	<b>\$1,043,743</b>	<b>\$29,171</b>	<b>3%</b>	<b>\$1,074,189</b>	<b>\$30,446</b>	<b>3%</b>	<b>\$1,083,544</b>	<b>\$9,356</b>	<b>1%</b>
<b>Structures &amp; Zoning</b>										
Salaries	\$638,501	\$657,656	\$19,155	3%	\$677,386	\$19,730	3%	\$677,386	\$0	0%
Services	400	411	11	3%	422	12	3%	431	9	2%
<b>Total - Structures &amp; Zoning</b>	<b>\$638,901</b>	<b>\$658,067</b>	<b>\$19,166</b>	<b>3%</b>	<b>\$677,808</b>	<b>\$19,741</b>	<b>3%</b>	<b>\$677,817</b>	<b>\$9</b>	<b>0%</b>
<b>Plumbing Drainage &amp; Gas Piping</b>										
Salaries	\$166,153	\$171,138	\$4,985	3%	\$176,272	\$5,134	3%	\$176,272	\$0	0%
Services	0	0	0		0	0		0	0	
<b>Total - Plumbing Drainage &amp; Gas Piping</b>	<b>\$166,153</b>	<b>\$171,138</b>	<b>\$4,985</b>	<b>3%</b>	<b>\$176,272</b>	<b>\$5,134</b>	<b>3%</b>	<b>\$176,272</b>	<b>\$0</b>	<b>0%</b>

Projected Expenditures 2014-2016 - City General Fund

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance (\$) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance (\$) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance (\$) 2015 - 2016	Variance (%) FY15-16
<b>Electrical Installaiton</b>										
Salaries		0	0							
Services	\$162,001	\$166,861	\$4,860	3%	\$171,867	\$5,006	3%	\$171,867	\$0	0%
<b>Total - Electrical Installaiton</b>	100	103	3	3%	106	3	3%	108	2	2%
	<b>\$162,101</b>	<b>\$166,964</b>	<b>\$4,863</b>	<b>3%</b>	<b>\$171,972</b>	<b>\$5,009</b>	<b>3%</b>	<b>\$171,975</b>	<b>\$2</b>	<b>0%</b>
<b>Mechanical Equip&amp;Installation</b>										
Salaries	\$153,516	\$158,121	\$4,605	3%	\$162,865	\$4,744	3%	\$162,865	\$0	0%
<b>Mechanical Equip&amp;Installation TOTAL:</b>	<b>\$153,516</b>	<b>\$158,121</b>	<b>\$4,605</b>	<b>3%</b>	<b>\$162,865</b>	<b>\$4,744</b>	<b>3%</b>	<b>\$162,865</b>	<b>\$0</b>	<b>0%</b>
<b>Zoning Board of Review</b>										
Salaries	\$15,500	\$15,500	\$0	0%	\$15,500	\$0	0%	\$15,500	\$0	0%
<b>Total - Zoning Board of Review</b>	<b>\$15,500</b>	<b>\$15,500</b>	<b>\$0</b>	<b>0%</b>	<b>\$15,500</b>	<b>\$0</b>	<b>0%</b>	<b>\$15,500</b>	<b>\$0</b>	<b>0%</b>
<b>Building Board</b>										
Salaries	\$13,000	\$13,000	\$0	0%	\$13,000	\$0	0%	\$13,000	\$0	0%
<b>Total - Building Board</b>	<b>\$13,000</b>	<b>\$13,000</b>	<b>\$0</b>	<b>0%</b>	<b>\$13,000</b>	<b>\$0</b>	<b>0%</b>	<b>\$13,000</b>	<b>\$0</b>	<b>0%</b>
<b>Bldg Inspect Code Enforcement</b>										
Salaries	\$254,075	\$261,697	\$7,622	3%	\$269,548	\$7,851	3%	\$269,548	\$0	0%
<b>Total - Bldg Inspect Code Enforcement</b>	<b>\$254,075</b>	<b>\$261,697</b>	<b>\$7,622</b>	<b>3%</b>	<b>\$269,548</b>	<b>\$7,851</b>	<b>3%</b>	<b>\$269,548</b>	<b>\$0</b>	<b>0%</b>
<b>Bldg Inspection Prosecution</b>										
Salaries	\$99,599	\$102,587	\$2,988	3%	\$105,665	\$3,078	3%	\$105,665	\$0	0%
Services	0	0	0		0	0		0	0	0%
<b>Total - Bldg Inspection Prosecution</b>	<b>\$99,599</b>	<b>\$102,587</b>	<b>\$2,988</b>	<b>3%</b>	<b>\$105,665</b>	<b>\$3,078</b>	<b>3%</b>	<b>\$105,665</b>	<b>\$0</b>	<b>0%</b>

Projected Expenditures 2014-2016 - City General Fund

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance (\$) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance (\$) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance (\$) 2015 - 2016	Variance (%) FY15-16
<b>Public Property</b>										
Capital										
Salaries	\$1,445,264	\$1,488,622	\$43,358	3%	\$1,533,281	\$44,659	3%	\$1,533,281	\$0	0%
Services	1,617,550	1,661,224	43,674	3%	1,707,738	46,514	3%	1,743,601	35,863	2%
Supplies	2,088,300	2,144,684	56,384	3%	2,204,735	60,051	3%	2,251,035	46,299	2%
<b>Total - Public Property</b>	<b>\$5,151,114</b>	<b>\$5,294,530</b>	<b>\$143,416</b>	<b>3%</b>	<b>\$5,445,754</b>	<b>\$151,224</b>	<b>3%</b>	<b>\$5,527,916</b>	<b>\$82,162</b>	<b>2%</b>
<b>Purchasing</b>										
Services	\$0	\$0	\$0		\$0	\$0		\$0	\$0	
<b>Total - Purchasing</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		<b>\$0</b>	<b>\$0</b>		<b>\$0</b>	<b>\$0</b>	
<b>Municipal Court</b>										
Salaries	\$529,812	\$545,706	\$15,894	3%	\$562,078	\$16,371	3%	\$562,078	\$0	0%
Services	1,502,876	1,543,454	40,578	3%	1,586,670	43,217	3%	1,619,990	33,320	2%
Supplies	1,115	1,145	30	3%	1,177	32	3%	1,202	25	2%
<b>Total - Municipal Court</b>	<b>\$2,033,803</b>	<b>\$2,090,305</b>	<b>\$56,502</b>	<b>3%</b>	<b>\$2,149,925</b>	<b>\$59,620</b>	<b>3%</b>	<b>\$2,183,270</b>	<b>\$33,345</b>	<b>2%</b>
<b>Probate Court</b>										
Salaries	\$250,784	\$258,308	\$7,524	3%	\$266,057	\$7,749	3%	\$266,057	\$0	0%
Services	29,707	30,509	802	3%	31,363	854	3%	32,022	659	2%
Supplies	1,000	1,027	27	3%	1,056	29	3%	1,078	22	2%
<b>Total - Probate Court</b>	<b>\$281,491</b>	<b>\$289,844</b>	<b>\$8,353</b>	<b>3%</b>	<b>\$298,476</b>	<b>\$8,632</b>	<b>3%</b>	<b>\$299,157</b>	<b>\$681</b>	<b>0%</b>
<b>Housing Court</b>										
Salaries	\$264,266	\$272,194	\$7,928	3%	\$280,360	\$8,166	3%	\$280,360	\$0	0%
Services	2,000	2,054	54	3%	2,112	58	3%	2,156	44	2%
Supplies	350	359	9	3%	370	10	3%	377	8	2%
<b>Total - Housing Court</b>	<b>\$266,616</b>	<b>\$274,607</b>	<b>\$7,991</b>	<b>3%</b>	<b>\$282,841</b>	<b>\$8,233</b>	<b>3%</b>	<b>\$282,893</b>	<b>\$52</b>	<b>0%</b>

Projected Expenditures 2014-2016 - City General Fund

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance (\$) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance (\$) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance (\$) 2015 - 2016	Variance (%) FY15-16
<b>Housing Authority</b>										
Services	\$45,000	\$45,000	\$0	0%	\$45,000	\$0		\$45,000	\$0	
<b>Total - Housing Authority</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$0</b>	<b>0%</b>	<b>\$45,000</b>	<b>\$0</b>		<b>\$45,000</b>	<b>\$0</b>	
<b>PERA</b>										
Salaries	\$40,795	\$42,019	\$1,224	3%	\$43,279	\$1,261	3%	\$43,279	\$0	0%
Services	19,004	19,517	513	3%	20,064	546	3%	20,485	421	2%
Supplies	4,500	4,622	122	3%	4,751	129	3%	4,851	100	2%
<b>Total - PERA</b>	<b>\$64,299</b>	<b>\$66,157</b>	<b>\$1,858</b>	<b>3%</b>	<b>\$68,094</b>	<b>\$1,936</b>	<b>3%</b>	<b>\$68,615</b>	<b>\$521</b>	<b>1%</b>
<b>League of Cities &amp; Towns</b>										
Services	\$12,000	\$12,000	\$0	0%	\$12,000	\$0	0%	\$12,000	\$0	0%
<b>Total - League of Cities &amp; Towns</b>	<b>\$12,000</b>	<b>\$12,000</b>	<b>\$0</b>	<b>0%</b>	<b>\$12,000</b>	<b>\$0</b>	<b>0%</b>	<b>\$12,000</b>	<b>\$0</b>	<b>0%</b>
<b>Human Relations</b>										
Salaries	\$38,588	\$39,746	\$1,158	3%	\$40,938	\$1,192	3%	\$40,938	\$0	0%
Services	10,743	11,033	290	3%	11,342	309	3%	11,580	238	2%
Supplies	3,050	3,132	82	3%	3,220	88	3%	3,288	68	2%
<b>Total - Human Relations</b>	<b>\$52,381</b>	<b>\$53,911</b>	<b>\$1,530</b>	<b>3%</b>	<b>\$55,500</b>	<b>\$1,589</b>	<b>3%</b>	<b>\$55,806</b>	<b>\$306</b>	<b>1%</b>
<b>Arts, Culture, Film, &amp; Tourism</b>										
Salaries	\$264,049	\$271,970	\$7,921	3%	\$280,130	\$8,159	3%	\$280,130	\$0	0%
Services	217,360	223,229	5,869	3%	229,479	6,250	3%	234,298	4,819	2%
Supplies	1,100	1,130	30	3%	1,161	32	3%	1,186	24	2%
<b>Total - Arts, Culture, Film, &amp; Tourism</b>	<b>\$482,509</b>	<b>\$496,329</b>	<b>\$13,820</b>	<b>3%</b>	<b>\$510,770</b>	<b>\$14,441</b>	<b>3%</b>	<b>\$515,613</b>	<b>\$4,843</b>	<b>1%</b>

Projected Expenditures 2014-2016 - City General Fund

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance (\$) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance (\$) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance (\$) 2015 - 2016	Variance (%) FY15-16
<b>Human Services</b>										
Salaries	\$353,649	\$364,258	\$10,609	3%	\$375,186	\$10,928	3%	\$375,186	\$0	0%
Services	9,500	9,757	257	3%	10,030	273	3%	10,240	211	2%
Supplies	1,700	1,746	46	3%	1,795	49	3%	1,832	38	2%
<b>Total - Human Services</b>	<b>\$364,849</b>	<b>\$375,761</b>	<b>\$10,912</b>	<b>3%</b>	<b>\$387,011</b>	<b>\$11,250</b>	<b>3%</b>	<b>\$387,259</b>	<b>\$248</b>	<b>0%</b>
<b>Vital Statistics</b>										
Salaries	\$167,757	\$172,790	\$5,033	3%	\$177,973	\$5,184	3%	\$177,973	\$0	0%
Services	6,750	6,932	182	3%	7,126	194	3%	7,276	150	2%
Supplies	750	770	20	3%	792	22	3%	808	17	2%
<b>Total - Vital Statistics</b>	<b>\$175,257</b>	<b>\$180,492</b>	<b>\$5,235</b>	<b>3%</b>	<b>\$185,892</b>	<b>\$5,399</b>	<b>3%</b>	<b>\$186,058</b>	<b>\$166</b>	<b>0%</b>
<b>Board of Canvassers</b>										
Salaries	\$602,928	\$621,016	\$18,088	3%	\$639,646	\$18,630	3%	\$639,646	\$0	0%
Services	171,300	175,925	4,625	3%	180,851	4,926	3%	184,649	3,798	2%
Supplies	4,500	4,622	122	3%	4,751	129	3%	4,851	100	2%
<b>Total - Board of Canvassers</b>	<b>\$778,728</b>	<b>\$801,562</b>	<b>\$22,834</b>	<b>3%</b>	<b>\$825,248</b>	<b>\$23,686</b>	<b>3%</b>	<b>\$829,146</b>	<b>\$3,898</b>	<b>0%</b>
<b>Bureau of Licenses</b>										
Salaries	\$393,987	\$405,807	\$11,820	3%	\$417,981	\$12,174	3%	\$417,981	\$0	0%
Services	85,986	88,308	2,322	3%	90,780	2,473	3%	92,687	1,906	2%
Supplies	2,000	2,054	54	3%	2,112	58	3%	2,156	44	2%
<b>Total - Bureau of Licenses</b>	<b>\$481,973</b>	<b>\$496,168</b>	<b>\$14,195</b>	<b>3%</b>	<b>\$510,873</b>	<b>\$14,704</b>	<b>3%</b>	<b>\$512,823</b>	<b>\$1,951</b>	<b>0%</b>
<b>City Council</b>										
Salaries	\$287,730	\$296,362	\$8,632	3%	\$305,253	\$8,891	3%	\$305,253	\$0	0%
Services	571,482	586,912	15,430	3%	603,346	16,434	3%	616,016	12,670	2%
Supplies	20,000	20,540	540	3%	21,115	575	3%	21,559	443	2%
<b>Total - City Council</b>	<b>\$879,212</b>	<b>\$903,814</b>	<b>\$24,602</b>	<b>3%</b>	<b>\$929,713</b>	<b>\$25,900</b>	<b>3%</b>	<b>\$942,827</b>	<b>\$13,114</b>	<b>1%</b>

Projected Expenditures 2014-2016 - City General Fund

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance (\$) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance (\$) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance (\$) 2015 - 2016	Variance (%) FY15-16
<b>City Clerk</b>										
Salaries	\$484,492	\$499,027	\$14,535	3%	\$513,998	\$14,971	3%	\$513,998	\$0	0%
Services	17,800	18,281	481	3%	18,792	512	3%	19,187	395	2%
Supplies	400	411	11	3%	422	12	3%	431	9	2%
<b>Total - City Clerk</b>	<b>\$502,692</b>	<b>\$517,718</b>	<b>\$15,026</b>	<b>3%</b>	<b>\$533,212</b>	<b>\$15,494</b>	<b>3%</b>	<b>\$533,616</b>	<b>\$404</b>	<b>0%</b>
<b>Treasury</b>										
Salaries	\$267,335	\$275,355	\$8,020	3%	\$283,616	\$8,261	3%	\$283,616	\$0	0%
Services	62,200	63,879	1,679	3%	65,668	1,789	3%	67,047	1,379	2%
Supplies	2,200	2,259	59	3%	2,323	63	3%	2,371	49	2%
<b>Total - Treasury</b>	<b>\$331,735</b>	<b>\$341,494</b>	<b>\$9,759</b>	<b>3%</b>	<b>\$351,606</b>	<b>\$10,113</b>	<b>3%</b>	<b>\$353,034</b>	<b>\$1,428</b>	<b>0%</b>
<b>City Council Administration</b>										
Salaries	\$520,292	\$535,901	\$15,609	3%	\$551,978	\$16,077	3%	\$551,978	\$0	0%
Services	18,083	18,571	488	3%	19,091	520	3%	19,492	401	2%
Supplies	20,250	20,797	547	3%	21,379	582	3%	21,828	449	2%
<b>Total - City Council Administration</b>	<b>\$558,625</b>	<b>\$575,269</b>	<b>\$16,644</b>	<b>3%</b>	<b>\$592,448</b>	<b>\$17,179</b>	<b>3%</b>	<b>\$593,298</b>	<b>\$850</b>	<b>0%</b>
<b>Office of the Internal Auditor</b>										
Salaries	\$183,608	\$189,116	\$5,508	3%	\$194,790	\$5,673	3%	\$194,790	\$0	0%
Services	67,500	69,323	1,823	3%	71,264	1,941	3%	72,760	1,497	2%
Supplies	1,250	1,284	34	3%	1,320	36	3%	1,347	28	2%
<b>Total - Office of the Internal Auditor</b>	<b>\$252,358</b>	<b>\$259,722</b>	<b>\$7,364</b>	<b>3%</b>	<b>\$267,373</b>	<b>\$7,650</b>	<b>3%</b>	<b>\$268,897</b>	<b>\$1,524</b>	<b>1%</b>
<b>Archives</b>										
Salaries	\$141,077	\$145,309	\$4,232	3%	\$149,669	\$4,359	3%	\$149,669	\$0	0%
Services	22,027	22,622	595	3%	23,255	633	3%	23,743	488	2%
Supplies	11,469	11,779	310	3%	12,108	330	3%	12,363	254	2%
<b>Archives TOTAL:</b>	<b>\$174,573</b>	<b>\$179,710</b>	<b>\$5,137</b>	<b>3%</b>	<b>\$185,032</b>	<b>\$5,322</b>	<b>3%</b>	<b>\$185,775</b>	<b>\$743</b>	<b>0%</b>

Projected Expenditures 2014-2016 - City General Fund

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance (\$) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance (\$) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance (\$) 2015 - 2016	Variance (%) FY15-16
<b>Total - Departmental Expenditures</b>	<b>138,670,020</b>	<b>142,646,109</b>	<b>3,976,089</b>	<b>3%</b>	<b>146,302,852</b>	<b>3,656,743</b>	<b>3%</b>	<b>146,897,916</b>	<b>595,063</b>	<b>0%</b>
<b>Non Departmental-General Fund</b>										
Reserve of Anticipated Tax Abatements	\$600,000	\$600,000	\$0	0%	\$600,000	\$0	0%	\$600,000	\$0	0%
Transfer to General	0	0	0		0	0		0	0	
<b>Total - Non Departmental-General Fund</b>	<b>\$600,000</b>	<b>\$600,000</b>	<b>\$0</b>	<b>0%</b>	<b>\$600,000</b>	<b>\$0</b>	<b>0%</b>	<b>\$600,000</b>	<b>\$0</b>	<b>0%</b>
<b>Heat Power &amp; Light</b>										
<b>Total - Heat Power &amp; Light</b>	<b>6,000,000</b>	<b>6,395,304</b>	<b>395,304</b>	<b>7%</b>	<b>6,586,777</b>	<b>191,473</b>	<b>3%</b>	<b>6,623,698</b>	<b>36,921</b>	<b>1%</b>
<b>Grants, Commissions &amp; Misc.</b>										
<b>Total - Grants, Commissions &amp; Misc.</b>	<b>\$4,353,561</b>	<b>\$4,353,561</b>	<b>\$0</b>	<b>0%</b>	<b>\$4,353,561</b>	<b>\$0</b>	<b>0%</b>	<b>\$4,353,561</b>	<b>\$0</b>	<b>0%</b>
<b>Ceremonies</b>										
<b>Ceremonies Total</b>	<b>\$9,030</b>	<b>\$9,030</b>	<b>\$0</b>	<b>0%</b>	<b>\$9,030</b>	<b>\$0</b>	<b>0%</b>	<b>\$9,030</b>	<b>\$0</b>	<b>0%</b>
<b>Debt Service</b>										
<b>Debt Service Total</b>	<b>\$67,019,272</b>	<b>\$70,095,713</b>	<b>\$3,076,441</b>	<b>5%</b>	<b>\$69,090,421</b>	<b>(\$1,005,292)</b>	<b>-1%</b>	<b>\$66,795,552</b>	<b>(\$2,294,869)</b>	<b>-3%</b>
<b>Workers Compensation</b>										
Workers Compensation - Medical Expenses	\$150,000	\$160,650	\$10,650	7%	\$173,020	\$12,370	8%	\$186,343	\$13,323	8%
Injury Payments	1,242,000	1,279,260	37,260	3%	1,317,638	38,378	3%	1,317,638	0	0%
Services	400,000	408,000	8,000	2%	412,896	4,896	1%	417,851	4,955	1%
<b>Workers Compensation Total</b>	<b>\$1,792,000</b>	<b>\$1,847,910</b>	<b>\$55,910</b>	<b>3%</b>	<b>\$1,903,554</b>	<b>\$55,644</b>	<b>3%</b>	<b>\$1,921,831</b>	<b>\$18,277</b>	<b>1%</b>

Projected Expenditures 2014-2016 - City General Fund

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance (\$) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance (\$) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance (\$) 2015 - 2016	Variance (%) FY15-16
<b>Contribution to Schools</b>	<b>\$124,896,611</b>	<b>\$124,896,611</b>	<b>\$0</b>	<b>0%</b>	<b>\$124,896,611</b>	<b>\$0</b>	<b>0%</b>	<b>\$124,896,611</b>	<b>\$0</b>	<b>0%</b>
<b>Employee Benefits</b>										
Pension Contribution	\$44,008,089	\$48,625,172	\$4,617,083	10%	\$50,084,233	\$1,459,061	3%	\$51,861,738	\$1,777,505	4%
Medical Benefits - Active Members	15,157,748	15,476,948	319,200	2%	16,497,962	1,021,014	7%	17,507,484	1,009,522	6%
Medical Benefits - Retirees	22,501,508	24,045,111	1,543,603	7%	25,694,606	1,649,495	7%	27,457,256	1,762,650	7%
F.I.C.A.	4,284,755	4,413,298	128,543	3%	4,545,697	132,399	3%	4,682,067	136,371	3%
Local 1033 Benefits Expense	2,141,052	2,244,628	103,576	5%	2,311,967	67,339	3%	2,244,628	(67,339)	-3%
Dental Insurance	1,720,293	1,806,308	86,015	5%	1,896,623	90,315	5%	1,991,454	94,831	5%
Laborer's International Pension	1,377,045	1,458,145	81,100	6%	1,571,745	113,600	8%	1,571,745	0	0%
Legal Service	0	0	0		0	0	0%	0	0	0%
Auto Allowance	233,600	233,600	0	0%	233,600	0	0%	233,600	0	0%
Unemployment Compensation	215,000	221,450	6,450	3%	228,094	6,644	3%	228,094	0	0%
Employee Death Benefits	200,000	200,000	0	0%	200,000	0	0%	200,000	0	0%
Education Incentives	158,573	158,573	0	0%	158,573	0	0%	158,573	0	0%
Elected Officials Pension	125,000	102,342	(22,658)	-18%	102,342	0	0%	102,342	0	0%
Healthcare EE Cash Payment	0	0	0	0%	0	0	0%	0	0	0%
Pension Savings	(3,300,000)	0	3,300,000	-100%	0	0	0%	0	0	0%
<b>Employee Benefits - Total</b>	<b>\$88,822,663</b>	<b>\$98,985,575</b>	<b>\$10,162,912</b>	<b>11%</b>	<b>\$103,525,441</b>	<b>\$4,539,866</b>	<b>5%</b>	<b>\$108,238,981</b>	<b>\$4,713,540</b>	<b>5%</b>
<b>Fiscal 2011 Deficit (\$5.0 million)</b>	<b>\$1,340,000</b>	<b>\$1,340,000</b>	<b>\$0</b>	<b>0%</b>	<b>\$1,340,000</b>	<b>\$0</b>	<b>0%</b>	<b>\$1,340,000</b>	<b>\$0</b>	<b>0%</b>
<b>Fiscal 2012 Projected Deficit (\$16.9 million)</b>	<b>\$0</b>	<b>\$3,380,000</b>	<b>\$3,380,000</b>		<b>\$3,380,000</b>	<b>\$0</b>	<b>0%</b>	<b>\$3,380,000</b>	<b>\$0</b>	<b>0%</b>
<b>Replenishment of Rainy Day Fund (1.0%)</b>	<b>\$4,327,687</b>	<b>\$4,545,498</b>	<b>\$217,811</b>	<b>5%</b>	<b>\$4,619,882</b>	<b>\$74,384</b>	<b>2%</b>	<b>\$4,650,572</b>	<b>\$30,690</b>	<b>1%</b>
<b>Total City General Fund Expenditures</b>	<b>\$437,830,844</b>	<b>\$459,095,311</b>	<b>\$21,264,467</b>	<b>5%</b>	<b>\$466,608,129</b>	<b>\$7,512,819</b>	<b>2%</b>	<b>\$469,707,752</b>	<b>\$3,099,623</b>	<b>1%</b>
<b>Projected General Fund Budget Gap</b>	<b>\$0</b>	<b>(\$26,483,767)</b>			<b>7,512,819</b>	<b>(\$33,836,943)</b>		<b>7.28%</b>	<b>\$2.45</b>	
								<b>(\$36,881,217)</b>		

PROJECTED REVENUES

2014-2016

CITY GENERAL FUND

Projected Revenues (2013-2015) - City General Fund

CITY - GENERAL FUND	FY2013 Approved	FY2014	Variance	Variance	FY2015	Variance	Variance	FY2016	Variance	Variance
		Projected	(\$)	(%)	Projected	(\$)	(%)	Projected	(\$)	(%)
			2013 - 2014	FY13-14		2014 - 2015	FY14-15		2015 - 2016	FY15-16
<b>Taxes:</b>										
Property Taxes	\$316,910,510	\$316,910,510	\$0	0.0%	\$316,910,510	\$0	0.0%	\$316,910,510	\$0	0.0%
<b>Total Taxes</b>	<b>316,910,510</b>	<b>316,910,510</b>	<b>\$0</b>	<b>0.0%</b>	<b>316,910,510</b>	<b>0</b>	<b>0.0%</b>	<b>316,910,510</b>	<b>0</b>	<b>0.0%</b>
<b>State Aid:</b>										
Payment in Lieu of Taxes (PILOT)	\$23,460,727	\$23,460,727	\$0	0.0%	\$23,460,727	\$0	0.0%	\$23,460,727	\$0	0.0%
School Debt Construction	29,026,848	24,849,398	(\$4,177,450)	-14.4%	24,559,055	(290,343)	-1.2%	24,260,029	(299,026)	-1.2%
Telephone Tax	2,142,738	2,142,738	\$0	0.0%	2,142,738	0	0.0%	2,142,738	0	0.0%
General Revenue Sharing	0	0	\$0		0	0		0	0	
Motor Vehicle Tax Reimbursement	1,617,922	1,650,280	\$32,358	2.0%	1,683,286	33,006	2.0%	1,716,952	33,666	2.0%
Distressed Cities Revenue	4,804,334	4,804,334	\$0	0.0%	4,804,334	0	0.0%	4,804,334	0	0.0%
Meals & Beverage Tax	4,100,000	4,182,000	\$82,000	2.0%	4,265,640	83,640	2.0%	4,350,953	85,313	2.0%
<b>Total State Aid</b>	<b>\$65,152,569</b>	<b>\$61,089,477</b>	<b>(\$4,063,092)</b>	<b>-6.2%</b>	<b>\$60,915,780</b>	<b>(\$173,697)</b>	<b>-0.3%</b>	<b>\$60,735,733</b>	<b>(\$180,047)</b>	<b>-0.3%</b>
Fines & Forfeits	\$8,067,632	\$8,067,632	\$0	0.0%	\$8,067,632	\$0	0.0%	\$8,067,632	\$0	0.0%
<b>Total Fines &amp; Forfeits</b>	<b>\$8,067,632</b>	<b>\$8,067,632</b>	<b>\$0</b>	<b>0.0%</b>	<b>\$8,067,632</b>	<b>\$0</b>	<b>0.0%</b>	<b>\$8,067,632</b>	<b>\$0</b>	<b>0.0%</b>
<b>Interest Income:</b>										
Interest on Overdue Taxes	\$5,500,000	\$5,500,000	\$0	0.0%	\$5,500,000	\$0	0.0%	\$5,500,000	\$0	0.0%
Interest on Investments	25,000	25,000	\$0	0.0%	25,000	0	0.0%	25,000	0	0.0%
Rental Income	20,000	20,000	\$0	0.0%	20,000	0	0.0%	20,000	0	0.0%
<b>Total Interest Income</b>	<b>\$5,545,000</b>	<b>\$5,545,000</b>	<b>\$0</b>	<b>0.0%</b>	<b>\$5,545,000</b>	<b>\$0</b>	<b>0.0%</b>	<b>\$5,545,000</b>	<b>\$0</b>	<b>0.0%</b>

Projected Revenues (2013-2015) - City General Fund

	FY2013 Approved	FY2014 Projected	Variance (\$) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance (\$) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance (\$) 2015 - 2016	Variance (%) FY15-16
<b>Departmental &amp; Other Revenues:</b>										
Water Supply Medical Reimbursement	\$375,000	\$399,375	\$24,375	6.5%	\$425,334	\$25,959	6.5%	\$452,981	\$27,647	6.5%
Miscellaneous Revenues	200,000	200,000	\$0	0.0%	200,000	0	0.0%	200,000	0	0.0%
Reimbursement - Water Supply Board	839,200	881,160	\$41,960	5.0%	923,120	41,960	4.8%	923,120	0	0.0%
Retirement Reimb. - Workforce Sol.	50,000	50,000	\$0	0.0%	50,000	0	0.0%	50,000	0	0.0%
Room Tax	1,350,000	1,377,000	\$27,000	2.0%	1,404,540	27,540	2.0%	1,432,631	28,091	2.0%
PILOT - Colleges, Univ. & Hospitals	8,795,715	8,795,715	\$0	0.0%	8,795,715	0	0.0%	8,795,715	0	0.0%
Stabilization Treaty - National Grid	5,222,222	5,222,222	\$0	0.0%	5,222,222	0	0.0%	5,222,222	0	0.0%
PILOT - Providence Place Mall	300,000	300,000	\$0	0.0%	300,000	0	0.0%	300,000	0	0.0%
City Clerk	15,000	15,000	\$0	0.0%	15,000	0	0.0%	15,000	0	0.0%
Probate Court	160,552	160,552	\$0	0.0%	160,552	0	0.0%	160,552	0	0.0%
Housing Court	23,000	23,000	\$0	0.0%	23,000	0	0.0%	23,000	0	0.0%
City Collector	724,800	724,800	\$0	0.0%	724,800	0	0.0%	724,800	0	0.0%
City Tax Assessor	481,000	1,000	(\$480,000)	-99.8%	1,000	0	0.0%	1,000	0	0.0%
Commissioner of Public Safety	60,000	60,000	\$0	0.0%	60,000	0	0.0%	60,000	0	0.0%
Police	641,025	641,025	\$0	0.0%	641,025	0	0.0%	641,025	0	0.0%
Fire	761,356	761,356	\$0	0.0%	761,356	0	0.0%	761,356	0	0.0%
Communications	637,302	637,302	\$0	0.0%	637,302	0	0.0%	637,302	0	0.0%
Traffic Engineering	2,500,500	2,500,500	\$0	0.0%	2,500,500	0	0.0%	2,500,500	0	0.0%
Building Administration	3,652,545	3,725,596	\$73,051	2.0%	3,800,108	74,512	2.0%	3,876,110	76,002	2.0%
Structures & Zoning	17,519	17,869	\$350	2.0%	18,227	357	2.0%	18,591	365	2.0%
Zoning Board of Review	80,000	80,000	\$0	0.0%	80,000	0	0.0%	80,000	0	0.0%
Building Board	4,392	4,480	\$88	2.0%	4,569	90	2.0%	4,661	91	2.0%
Environmental Control	36,575	37,307	\$732	2.0%	38,053	746	2.0%	38,814	761	2.0%
Highway	232,600	232,600	\$0	0.0%	232,600	0	0.0%	232,600	0	0.0%
Sewer Construction	7,350	7,350	\$0	0.0%	7,350	0	0.0%	7,350	0	0.0%
Recorder of Deeds	2,265,769	2,311,084	\$45,315	2.0%	2,357,306	46,222	2.0%	2,404,452	47,146	2.0%
Vital Statistics	331,542	331,542	\$0	0.0%	331,542	0	0.0%	331,542	0	0.0%
Public Property	128,000	128,000	\$0	0.0%	128,000	0	0.0%	128,000	0	0.0%
Bureau of Licenses	1,535,111	1,535,111	\$0	0.0%	1,535,111	0	0.0%	1,535,111	0	0.0%
Emergency Mgmt / Homeland Sec.	183,000	183,000	\$0	0.0%	183,000	0	0.0%	183,000	0	0.0%
Planning & Urban Development	2,072,335	2,134,505	\$62,170	3.0%	2,198,540	64,035	3.0%	2,198,540	0	0.0%

Projected Revenues (2013-2015) - City General Fund

	FY2013 Approved	FY2014 Projected	Variance (\$) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance (\$) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance (\$) 2015 - 2016	Variance (%) FY15-16
<b>Departmental &amp; Other Revenues (continued):</b>										
Arts, Culture, Film, & Tourism	\$95,000	\$95,000	\$0	0.0%	\$95,000	\$0	0.0%	\$95,000	\$0	0.0%
Human Services	211,640	211,640	\$0	0.0%	211,640	0	0.0%	211,640	0	0.0%
Treasury	156	156	\$0	0.0%	156	0	0.0%	156	0	0.0%
Reimbursement Blue Cross Providers	750,000	798,750	\$48,750	6.5%	850,669	51,919	6.5%	905,962	55,293	6.5%
Data Processing Reimb. - School Dept.	1,009,927	1,009,927	\$0	0.0%	1,009,927	0	0.0%	1,009,927	0	0.0%
<b>Total Departmental &amp; Other Revenues</b>	<b>\$35,750,133</b>	<b>\$35,593,924</b>	<b>(\$156,209)</b>	<b>-0.4%</b>	<b>\$35,927,264</b>	<b>\$333,340</b>	<b>0.9%</b>	<b>\$36,162,660</b>	<b>\$235,396</b>	<b>0.7%</b>
<b>Grants:</b>										
Payment in Lieu of Taxes	\$5,000	\$5,000	\$0	0.0%	\$5,000	\$0	0.0%	\$5,000	\$0	0.0%
<b>Total Grants</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$0</b>	<b>0.0%</b>	<b>\$5,000</b>	<b>\$0</b>	<b>0.0%</b>	<b>\$5,000</b>	<b>\$0</b>	<b>0.0%</b>
<b>Transfers to General Fund:</b>										
Transfer from Company 10 (School)	\$1,000,000	\$0	(\$1,000,000)	-100.0%	\$0	\$0		\$0	\$0	
Transfer from Fund 252	1,200,000	1,200,000	\$0	0.0%	1,200,000	0	0.0%	1,200,000	0	0.0%
Transfer from Fund 283	3,600,000	3,600,000	\$0	0.0%	3,600,000	0	0.0%	3,600,000	0	0.0%
Transfer from NBG (Fund 801)	600,000	600,000	\$0	0.0%	600,000	0	0.0%	600,000	0	0.0%
<b>Total Transfers to General Fund</b>	<b>\$6,400,000</b>	<b>\$5,400,000</b>	<b>(\$1,000,000)</b>	<b>-15.6%</b>	<b>\$5,400,000</b>	<b>\$0</b>	<b>0.0%</b>	<b>\$5,400,000</b>	<b>\$0</b>	<b>0.0%</b>
<b>Total General Fund Revenues</b>	<b>\$437,830,844</b>	<b>\$432,611,543</b>	<b>(\$5,219,301)</b>	<b>-1.2%</b>	<b>\$432,771,186</b>	<b>\$159,643</b>	<b>0.0%</b>	<b>\$432,826,535</b>	<b>\$55,349</b>	<b>0.0%</b>

# PROJECTED REVENUES & EXPENDITUES

2014-2016

SCHOOL DEPARTMENT

Projected Revenues and Expenditures (2014-2016) - School Department

	FY2013 Approved	FY2014 Projected	Variance (\$) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance (\$) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance (\$) 2015 - 2016	Variance (%) FY15-16
<b>SUMMARY:</b>										
Revenues	\$329,075,956	\$337,184,950	\$8,108,994	2.5%	\$345,293,944	\$8,108,994	2.4%	\$353,519,078	\$8,225,134	2.4%
Expenditures	\$329,075,956	\$342,654,011	\$13,578,055	4.1%	\$357,015,521	\$14,361,510	4.2%	\$366,073,321	\$9,057,800	2.5%
Projected Surplus/(Deficit)	\$0	(\$5,469,061)			(\$11,721,577)			(\$12,554,243)		
<b>REVENUES:</b>										
State Aid to Education	\$197,844,345	\$205,953,339	\$8,108,994	4.1%	\$214,062,333	\$8,108,994	3.9%	\$222,287,467	\$8,225,134	3.8%
City Contribution	124,896,611	124,896,611	0	0.0%	124,896,611	0	0.0%	124,896,611	0	0.0%
Medicaid Reimbursement	4,250,000	4,250,000	0	0.0%	4,250,000	0	0.0%	4,250,000	0	0.0%
Miscellaneous Revenue	1,500,000	1,500,000	0	0.0%	1,500,000	0	0.0%	1,500,000	0	0.0%
Tuition Revenue	585,000	585,000	0	0.0%	585,000	0	0.0%	585,000	0	0.0%
<b>Total School Revenues</b>	<b>\$329,075,956</b>	<b>\$337,184,950</b>	<b>\$8,108,994</b>	<b>2.5%</b>	<b>\$345,293,944</b>	<b>\$8,108,994</b>	<b>2.4%</b>	<b>\$353,519,078</b>	<b>\$8,225,134</b>	<b>2.4%</b>
<b>EXPENDITURES:</b>										
<b>Salaries</b>										
Salaries	\$166,589,851	\$172,952,676	\$6,362,825	3.8%	\$179,671,786	\$6,719,110	3.9%	\$181,009,581	\$1,337,795	0.7%
Substitute Teachers	5,600,000	5,600,000	0	0.0%	5,600,000	0	0.0%	\$5,600,000	\$0	0.0%
Overtime	480,284	494,693	14,409	3.0%	509,533	14,841	3.0%	\$509,533	\$0	0.0%
After School	51,110	51,110	0	0.0%	51,110	0	0.0%	\$51,110	\$0	0.0%
<b>Total Salaries</b>	<b>\$172,721,245</b>	<b>\$179,098,479</b>	<b>6,377,234</b>	<b>3.7%</b>	<b>\$185,832,430</b>	<b>6,733,951</b>	<b>3.8%</b>	<b>\$187,170,224</b>	<b>\$1,337,795</b>	<b>0.7%</b>
<b>Services</b>										
Auto Allowance	\$62,725	\$62,725	\$0	0.0%	\$62,725	\$0	0.0%	\$62,725	\$0	0.0%
Diagnosticians	80,000	80,000	0	0.0%	80,000	0	0.0%	80,000	\$0	0.0%
Speech Therapists	50,000	50,000	0	0.0%	50,000	0	0.0%	50,000	\$0	0.0%
Occupational Therapists	80,000	80,000	0	0.0%	80,000	0	0.0%	80,000	\$0	0.0%
Performing Arts Services	0	0	0	0.0%	0	0	0.0%	0	\$0	0.0%
Tutoring Service	215,000	215,000	0	0.0%	215,000	0	0.0%	215,000	\$0	0.0%
Consultants	5,000	5,000	0	0.0%	5,000	0	0.0%	5,000	\$0	0.0%
Workshops	11,300	11,300	0	0.0%	11,300	0	0.0%	11,300	\$0	0.0%

Projected Revenues and Expenditures (2014-2016) - School Department

	FY2013 Approved	FY2014 Projected	Variance (\$) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance (\$) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance (\$) 2015 - 2016	Variance (%) FY15-16
<b>Services (continued)</b>										
Accounting Fees	100,589	100,589	0	0.0%	100,589	0	0.0%	100,589	\$0	0.0%
Recovery of Attorney Fees	32,000	32,000	0	0.0%	32,000	0	0.0%	32,000	\$0	0.0%
Miscellaneous Services	238,300	244,734	6,434	2.7%	251,587	6,853	2.8%	256,870	\$5,283	2.1%
Negotiation/Arbitration	25,000	25,000	0	0.0%	25,000	0	0.0%	25,000	\$0	0.0%
Police Details	51,585	53,648	2,063	4.0%	55,794	2,146	4.0%	56,910	\$1,116	2.0%
Medical Fees	31,000	31,000	0	0.0%	31,000	0	0.0%	31,000	\$0	0.0%
Dental Fees	75,000	75,000	0	0.0%	75,000	0	0.0%	75,000	\$0	0.0%
Medicaid Services	185,875	185,875	0	0.0%	185,875	0	0.0%	185,875	\$0	0.0%
Official & Referee Fees	89,256	89,256	0	0.0%	89,256	0	0.0%	89,256	\$0	0.0%
Data Processing	1,574,927	1,574,927	0	0.0%	1,574,927	0	0.0%	1,574,927	\$0	0.0%
Other Technical Services	246,645	253,304	6,659	2.7%	260,397	7,093	2.8%	265,865	\$5,468	2.1%
Laundry & Cleaning	4,300	4,416	116	2.7%	4,540	124	2.8%	4,635	\$95	2.1%
Postage	119,289	122,510	3,221	2.7%	125,940	3,430	2.8%	128,585	\$2,645	2.1%
Catering/Food Reimbursement	1,100	1,130	30	2.7%	1,161	32	2.8%	1,186	\$24	2.1%
Rubbish Disposal Service	344,084	353,374	9,290	2.7%	363,269	9,894	2.8%	370,897	\$7,629	2.1%
Rental of Snow Removal	450,000	450,000	0	0.0%	450,000	0	0.0%	450,000	\$0	0.0%
Custodial Services	17,351,465	18,101,465	750,000	4.3%	18,644,509	543,044	3.0%	19,203,844	\$559,335	3.0%
Rodent & Pest Control	22,000	22,594	594	2.7%	23,227	633	2.8%	23,714	\$488	2.1%
Non Technology Related Repairs	96,500	99,106	2,605	2.7%	101,880	2,775	2.8%	104,020	\$2,139	2.1%
Repairs	11,800	12,119	319	2.7%	12,458	339	2.8%	12,720	\$262	2.1%
Other Repairs	308,422	316,749	8,327	2.7%	325,618	8,869	2.8%	332,456	\$6,838	2.1%
Repairs to Autos	5,000	5,135	135	2.7%	5,279	144	2.8%	5,390	\$111	2.1%
Technology Repairs	496,035	509,428	13,393	2.7%	523,692	14,264	2.8%	534,689	\$10,998	2.1%
Water	300,000	300,000	0	0.0%	300,000	0	0.0%	300,000	\$0	0.0%
Telephone	420,000	431,340	11,340	2.7%	443,418	12,078	2.8%	420,000	-\$23,418	-5.3%
Sewer Usage Fees	470,710	483,419	12,709	2.7%	496,955	13,536	2.8%	507,391	\$10,436	2.1%
Installation of Communications	171,650	176,285	4,635	2.7%	181,221	4,936	2.8%	185,026	\$3,806	2.1%
Internet Connectivity	199,000	204,373	5,373	2.7%	210,095	5,722	2.8%	214,507	\$4,412	2.1%
Rental of Buildings	79,953	79,953	0	0.0%	79,953	0	0.0%	79,953	\$0	0.0%
Miscellaneous Rentals	1,000	1,027	27	2.7%	1,056	29	2.8%	1,078	\$22	2.1%
Graduation Rentals	30,200	31,015	815	2.7%	31,884	868	2.8%	32,553	\$670	2.1%
Alarm & Fire Safety Services	495,800	509,187	13,387	2.7%	523,444	14,257	2.8%	534,436	\$10,992	2.1%
Moving & Rigging	45,000	46,215	1,215	2.7%	47,509	1,294	2.8%	48,507	\$998	2.1%
Transportation	12,635,178	13,485,178	850,000	6.7%	13,754,882	269,704	2.0%	14,029,979	\$275,098	2.0%
Advertising	46,150	47,396	1,246	2.7%	48,723	1,327	2.8%	49,746	\$1,023	2.1%
Printing	115,291	118,404	3,113	2.7%	121,719	3,315	2.8%	124,275	\$2,556	2.1%

Projected Revenues and Expenditures (2014-2016) - School Department

	FY2013 Approved	FY2014 Projected	Variance (\$) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance (\$) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance (\$) 2015 - 2016	Variance (%) FY15-16
<b>Services (continued)</b>										
Tuition to other School Districts	1,160,391	1,191,722	31,331	2.7%	1,160,391	(31,331)	-2.6%	1,160,391	\$0	0.0%
Tuition	14,661,456	15,101,300	439,844	3.0%	15,554,339	453,039	3.0%	16,020,969	\$466,630	3.0%
Tuition to Educational Services	1,817,134	1,866,197	49,063	2.7%	1,817,134	(49,063)	-2.6%	1,817,134	\$0	0.0%
Tuition to Charter Schools	3,804,340	5,337,320	1,532,980	40.3%	6,084,545	747,225	14.0%	6,831,118	\$746,574	12.3%
Tuition - Achievement First Charter	0	579,694	579,694		1,838,332	1,258,638	217.1%	3,137,785	\$1,299,453	70.7%
Board Training	21,000	21,567	567	2.7%	22,171	604	2.8%	22,636	\$466	2.1%
Gasoline	60,000	61,620	1,620	2.7%	63,345	1,725	2.8%	64,676	\$1,330	2.1%
Electricity	2,818,983	2,237,336	(581,647)	-20.6%	2,282,082	44,746	2.0%	2,290,605	\$8,523	0.4%
Subscriptions & Periodicals	37,150	38,153	1,003	2.7%	39,221	1,068	2.8%	40,045	\$824	2.1%
Professional Organizational Fees	126,339	129,750	3,411	2.7%	133,383	3,633	2.8%	136,184	\$2,801	2.1%
Other Fees	2,506,161	2,506,161	0	0.0%	2,506,161	0	0.0%	2,506,161	\$0	0.0%
<b>Total Services</b>	<b>\$64,387,083</b>	<b>\$68,151,995</b>	<b>3,764,912</b>	<b>5.8%</b>	<b>\$71,508,985</b>	<b>3,356,990</b>	<b>4.9%</b>	<b>\$74,924,611</b>	<b>\$3,415,626</b>	<b>4.8%</b>
<b>Supplies</b>										
Testing Materials	\$19,112	\$19,628	\$516	2.7%	\$20,178	\$550	2.8%	\$20,601	\$424	2.1%
Educational Supplies	1,303,364	1,338,555	35,191	2.7%	1,376,034	37,480	2.8%	1,404,931	\$28,897	2.1%
Board Expenses	14,000	14,378	378	2.7%	14,781	403	2.8%	15,091	\$310	2.1%
Wearing Apparel	47,800	49,091	1,291	2.7%	50,465	1,375	2.8%	51,525	\$1,060	2.1%
Graduation Supplies	10,700	10,989	289	2.7%	11,297	308	2.8%	11,534	\$237	2.1%
Health Supplies	57,448	58,999	1,551	2.7%	60,651	1,652	2.8%	61,925	\$1,274	2.1%
Athletic Supplies	76,112	78,167	2,055	2.7%	80,356	2,189	2.8%	82,043	\$1,687	2.1%
Natural Gas	1,480,000	2,283,031	803,031	54.3%	2,336,380	53,349	2.3%	2,346,971	\$10,591	0.5%
Propane	1,300	1,335	35	2.7%	1,372	37	2.8%	1,401	\$29	2.1%
Tires	1,800	1,849	49	2.7%	1,900	52	2.8%	1,940	\$40	2.1%
Maintenance Supplies/Parts	5,000	5,135	135	2.7%	5,279	144	2.8%	5,390	\$111	2.1%
Fuel	1,835,505	2,283,031	447,526	24.4%	1,835,505	(447,526)	-19.6%	1,835,505	\$0	0.0%
Glass	35,000	35,945	945	2.7%	36,951	1,006	2.8%	37,727	\$776	2.1%
Lumber & Hardware	116,500	119,646	3,145	2.7%	122,996	3,350	2.8%	125,578	\$2,583	2.1%
Plumbing Supplies	30,000	30,810	810	2.7%	31,673	863	2.8%	32,338	\$665	2.1%
Housekeeping Supplies	2,500	2,568	68	2.7%	2,639	72	2.8%	2,695	\$55	2.1%
Textbooks	315,934	324,464	8,530	2.7%	333,549	9,085	2.8%	340,554	\$7,005	2.1%
Library Books	68,515	70,365	1,850	2.7%	72,335	1,970	2.8%	73,854	\$1,519	2.1%
Reference Books	15,066	15,473	407	2.7%	15,906	433	2.8%	16,240	\$334	2.1%
Computer Related Supplies	45,091	46,308	1,217	2.7%	47,605	1,297	2.8%	48,605	\$1,000	2.1%
Non-Public Textbooks	100,000	102,700	2,700	2.7%	105,576	2,876	2.8%	107,793	\$2,217	2.1%
Technology Software	209,853	215,519	5,666	2.7%	221,554	6,035	2.8%	226,206	\$4,653	2.1%
<b>Total Supplies</b>	<b>\$5,790,600</b>	<b>\$7,107,985</b>	<b>1,317,385</b>	<b>22.8%</b>	<b>\$6,784,981</b>	<b>(323,003)</b>	<b>-4.5%</b>	<b>\$6,850,447</b>	<b>\$65,466</b>	<b>1.0%</b>

Projected Revenues and Expenditures (2014-2016) - School Department

	FY2013 Approved	FY2014 Projected	Variance (\$) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance (\$) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance (\$) 2015 - 2016	Variance (%) FY15-16
<b>Employee Benefits:</b>										
Canada Life Insurance	\$187,009	\$187,009	\$0	0.0%	\$187,009	\$0	0.0%	\$187,009	\$0	0.0%
Dental Insurance	3,120,617	3,276,648	156,031	5.0%	3,440,480	163,832	5.0%	3,612,504	\$172,024	5.0%
Disability Insurance	122,016	125,310	3,294	2.7%	128,819	3,509	2.8%	122,016	-\$6,803	-5.3%
Teacher Wellness	384,020	433,520	49,500	12.9%	433,520	0	0.0%	433,520	\$0	0.0%
Employee Medical	28,330,734	29,099,463	768,729	2.7%	31,340,122	2,240,659	7.7%	33,251,869	\$1,911,747	6.1%
Retiree Medical	7,759,000	8,291,267	532,267	6.9%	8,860,048	568,781	6.9%	9,471,392	\$611,343	6.9%
State Retirement	16,738,162	17,491,379	753,217	4.5%	18,191,034	699,655	4.0%	18,918,676	\$727,641	4.0%
City Retirement	5,872,862	6,052,435	179,573	3.1%	6,267,164	214,729	3.5%	6,489,587	\$222,423	3.5%
FICA	13,213,175	13,609,570	396,395	3.0%	14,017,857	408,287	3.0%	14,331,507	\$313,650	2.2%
Unemployment	712,500	733,875	21,375	3.0%	755,891	22,016	3.0%	778,568	\$22,677	3.0%
Workers Compensation	1,700,000	1,751,000	51,000	3.0%	1,803,530	52,530	3.0%	1,857,636	\$54,106	3.0%
Workers Compensation-Medical	425,000	455,175	30,175	7.1%	490,223	35,048	7.7%	527,971	\$37,747	7.7%
Employee Assistance Program	37,800	37,800	0	0.0%	37,800	0	0.0%	37,800	\$0	0.0%
Employee Tuition Reimbursement	17,500	17,500	0	0.0%	17,500	0	0.0%	17,500	\$0	0.0%
Union Benefits & Pension	3,759,558	3,872,345	112,787	3.0%	3,988,515	116,170	3.0%	4,108,171	\$119,655	3.0%
Liability Insurance	220,000	220,000	0	0.0%	220,000	0	0.0%	220,000	\$0	0.0%
Claims	200,000	200,000	0	0.0%	200,000	0	0.0%	200,000	\$0	0.0%
Transfer to City	1,000,000	0	(1,000,000)	-100.0%	0	0	0.0%	0	\$0	0.0%
<b>Total Employee Benefits</b>	<b>\$83,799,953</b>	<b>\$85,854,297</b>	<b>2,054,344</b>	<b>2.5%</b>	<b>\$90,379,514</b>	<b>4,525,217</b>	<b>5.3%</b>	<b>\$94,565,725</b>	<b>\$4,186,211</b>	<b>4.6%</b>
<b>Equipment</b>										
Educational Equipment	\$98,075	\$100,723	\$2,648	2.7%	\$103,543	\$2,820	2.8%	\$105,718	\$2,174	2.1%
Furniture & Fixtures	201,221	206,654	5,433	2.7%	212,440	5,786	2.8%	216,902	\$4,461	2.1%
Computer Hardware	2,077,779	2,133,879	56,100	2.7%	2,193,628	59,749	2.8%	2,239,694	\$46,066	2.1%
<b>Total Equipment</b>	<b>\$2,377,075</b>	<b>\$2,441,256</b>	<b>64,181</b>	<b>2.7%</b>	<b>\$2,509,611</b>	<b>68,355</b>	<b>2.8%</b>	<b>\$2,562,313</b>	<b>\$52,702</b>	<b>2.1%</b>
<b>Total School Expenditures</b>	<b>\$329,075,956</b>	<b>\$342,654,011</b>	<b>13,578,055</b>	<b>4.1%</b>	<b>\$357,015,521</b>	<b>14,361,510</b>	<b>4.2%</b>	<b>\$366,073,321</b>	<b>9,057,800</b>	<b>2.5%</b>
<b>Projected School Budget Gap</b>	<b>\$0</b>	<b>(\$5,469,061)</b>			<b>(\$11,721,577)</b>			<b>(\$12,554,243)</b>		